



HFMA Greater Heartland Medicaid DSH: Updates and Strategies

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forv/s
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Agenda

1. Missouri Medicaid DSH Updates
2. OBBBA (2025 Law) Impacts
3. Strategies



Missouri Medicaid & Hospital Landscape

Expansion & Unwinding

- Medicaid enrollment peaked at ~1.5M in June 2023. Post pandemic eligibility reviews are now reducing the rolls.

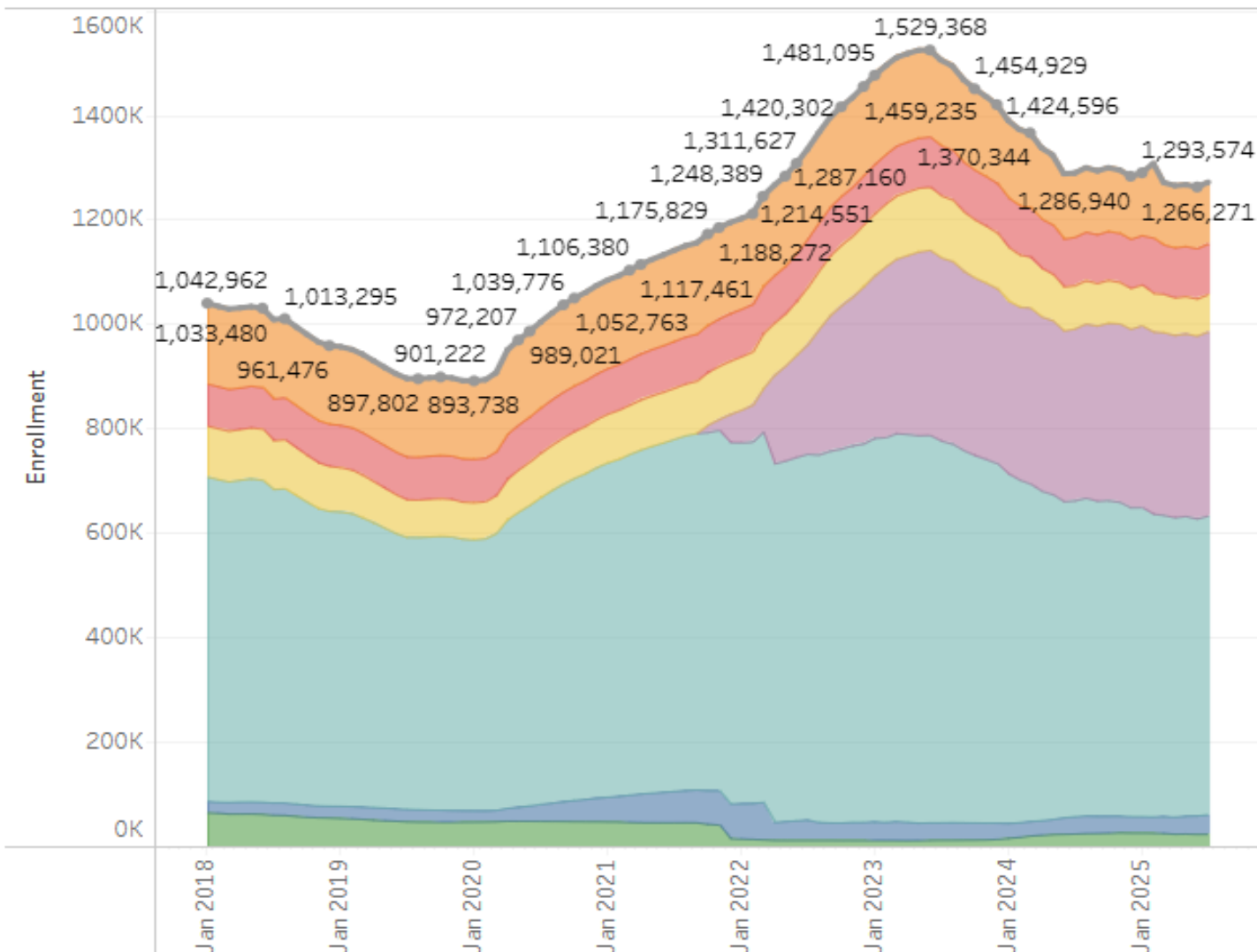
Hospital Financial Pressure

- Many hospitals face thin margins post-COVID; some seek partnerships or mergers to remain viable

Policy Changes

- Major policy shifts (state & federal) are underway – today's update will cover how these changes affect hospital reimbursement

Caseload Counter Data over Time



Date Range

Jan 2018

Jul 2025

Category of Aid

- Persons with Disabilities
- Elderly
- Custodial Parents
- Adult Expansion Group
- Children
- Pregnant Women
- Women's Health Services

Include WHS in Total?

Yes

This dashboard is supported by a grant from Missouri Foundation for Health.



Missouri Foundation for Health
a catalyst for change

Source: DSS Caseload Counter

<https://dss.mo.gov/mis/clcol>

- **October 2021** – Expansion
- **June 2023** – Peak enrollment
- **2026 and beyond** – Impacts mostly Expansion population (Purple)

View on Tableau Public

Share

Medicaid DSH Program - Refresher

Purpose

- Helps hospitals that serve a “disproportionate share” of Medicaid/Uninsured patients by offsetting uncompensated care costs

DSH Payment Limit

- A hospital's DSH payments **cannot exceed its total Uncompensated Care Costs (UCC)** for Medicaid shortfall + Uninsured care.

Missouri Participation

- MO HealthNet distributes DSH payments to qualifying hospitals using federal allotments and state funds (including provider taxes). Any federal DSH cuts or state funding changes directly impact these payments

Medicaid DSH is a **FEDERAL** program (Administered by the States)



State Medicaid programs are statutorily required to make disproportionate share hospital (DSH) payments to hospitals that serve a high proportion of Medicaid beneficiaries and other low-income patients.



The total amount of such payments is limited by annual federal DSH allotments, which vary widely by state.



States can distribute DSH payments to virtually any hospital in their state, but total DSH payments to a hospital cannot exceed the total amount of uncompensated care that the hospital provides.

Medicaid DSH Program

Established by Congress in 1981

Purpose

To assist Hospitals treating a disproportionate share low-income patients.

01

Hospital UCC

02

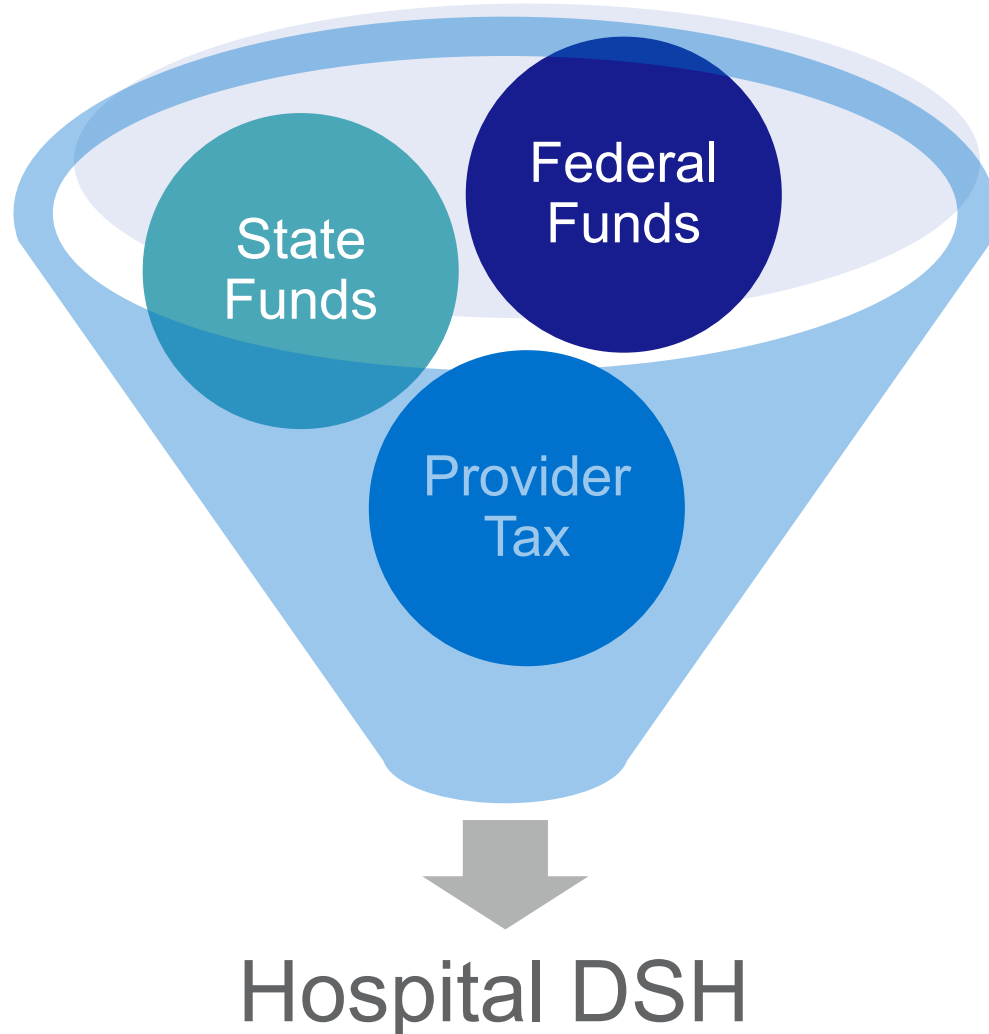
State Funding

03

Federal Funding

Medicaid DSH Program

State's Role



- Federal Financial Participation (FFP) – States submit claim for share of money from government.
- States have some flexibility with guidelines.
- States must address program in their state plan.
- Federal Medicaid DSH funding is capped.

Payment Timeline



The diagram illustrates a payment timeline in two rows. The top row consists of three light blue chevron-shaped boxes pointing right, each containing a step: 'Interim Payment', 'DSH Audit', and 'Final Payment Calculation'. The bottom row consists of three dark blue chevron-shaped boxes pointing right, each containing a step: 'Estimate/Paid throughout year', 'Appx 3 years later', and 'State Liability Hospital Liability Redistribution'.

Interim
Payment

DSH Audit

Final Payment
Calculation

Estimate/Paid
throughout year

Appx 3 years
later

State Liability
Hospital Liability
Redistribution

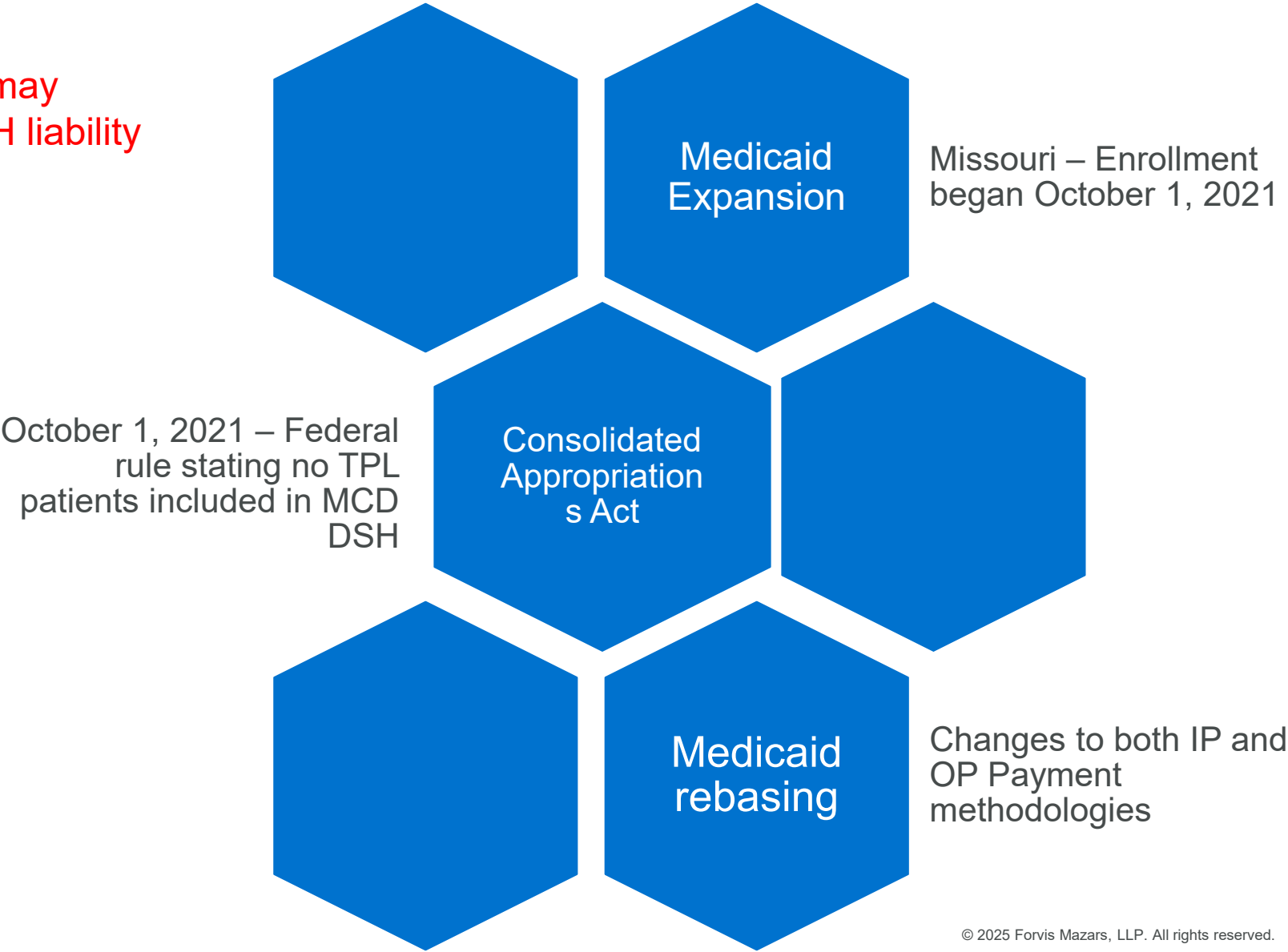
Payment Timeline

State FY	Interim Estimate - Source Year	Audit Year
2021	2017	2024
2022	2018	2025
2023	2019	2026
2024	2020	2027
2025	2021	2028
2026	2022	2029

State Fiscal Year 2023

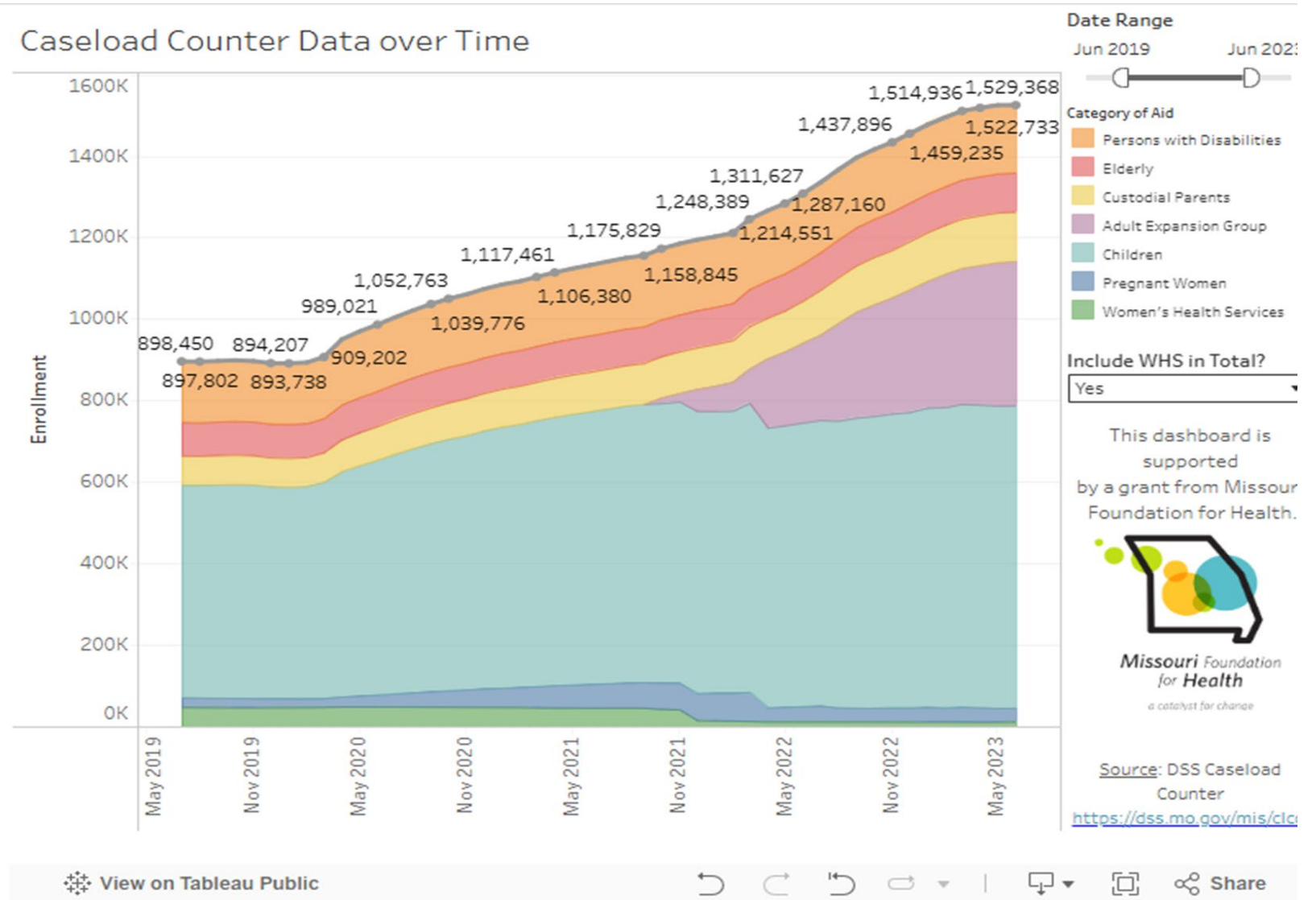
Year of Change

Why hospitals may experience DSH liability for the first time



Medicaid Expansion

1. Missouri Enrollment began October 1, 2021 (purple section)
2. Enrollment Counts from 900,000 enrollees in June 2019 to 1,500,000 in June 2023
3. [Caseload Counter Data over Time | Tableau Public](#)



Medicaid Expansion Impact

Expanded
Coverage

More
Medicaid, Less
Uninsured

UCC Dropped

Consolidated Appropriations Act *Effective October 1, 2021*

1. Patients with Third-Party Liability (Medicare or Commercial coverage) are excluded from Medicaid DSH
 - Effective for Missouri State Fiscal 2023
 - Removes Crossover and OME populations from DSH Limit
2. Supplemental Payment Provisions
 - States were “encouraged” to consider moving from supplemental payment, or add-on payment methodologies to incorporate into rate
 - For this reason, and others, Missouri rebased IP rates effective State Fiscal 2023



Medicaid Rate Changes

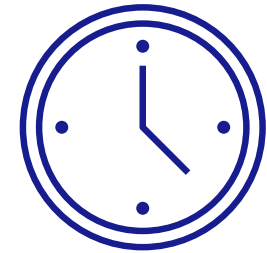
Do you know the impact?



Inpatient – Per diem rates are updated, starting July 1, 2022 to be cost-based, previously on fixed per diem rate



Outpatient - Simplified Fee Schedule started July 20, 021, previously paid on a percent of charge



Inpatient – Moved to DRG effective July 1, 2025

Hospital UCC

Uncompensated Care – SFY2023 Changes

“What was the **LOSS** that the hospital incurred in treating these patients?” (below are typical results)

Medicaid FFS - Higher Payment Rates - Increased Enrollment	Medicaid HMO - Higher Payment Rates - Increased Enrollment	Crossovers EXCLUDED for first time	Other Medicaid Eligible EXCLUDED for first time	Uninsured Potential decrease because of Medicaid expansion
Result Less of a LOSS	Result Less of a LOSS	Result Depends on Medicare Profitability	Result Depends on Commercial Profitability	Result Less of a LOSS

Looking Forward



Federal DSH Funding Cuts

FY2026 +

- **Scheduled Allotment Cuts:** Current law requires \$8B cut each year for FFY2026-2028 – more than a 50% reduction in total federal DSH funding nationwide
- **Uncertainty:** Congress has postponed these cuts multiple times. Hospitals and associations (AHA, MHA, etc) are advocating continued delays
- **Implication:** If the \$8B/year cuts happen, Missouri hospitals will see far less Medicaid coverage losses. This heightens the importance of maximizing every available dollar and engaging in advocacy.

OBBBA - Overview

July 4, 2025

- **2025 Federal Law** – sweeping Medicaid changes to reduce federal spending by \$1 trillion over 10 years
- **Goals** – curb Medicaid costs by tightening eligibility and capping payments. Key provisions include new enrollee requirements, accelerated renewals, and limits on how states finance Medicaid
- **Big Picture** – Fewer people on Medicaid, more uninsured, and cuts to Medicaid funding streams that support supplemental payments.

OBBBA - Overview

July 4, 2025

Provision	Who?	What?	When?	Potential Impact
Medicaid Work Requirements	Ages 19-64	Unless exception, must work	January 1, 2027	Loss of Medicaid coverage
Eligibility Redeterminations	Expansion enrollees	Eligibility redetermination every 6 months	January 1, 2027	Loss of Medicaid coverage
Rural Transformation Grants	The state of MO	If approved, MO could get \$100-\$200M per year to distribute to Hospitals	FY2026-2030	Funds to rural hospitals to cover qualified costs to improve rural health care delivery
Provider Tax Changes	MO Hospitals	Provider tax caps decrease from 5.5%-3.5% over time	2028-2032	Reduction in Federal participation in MO Medicaid funding
Supplemental Payment Changes	The state of MO	Medicaid HMO limited to Medicare Rates	2028-2032	Reduction in Federal participation in MO Medicaid funding

OBBBA Implementation Timeline

Provisions impacting provider finances have staggered implementation dates.

- Provider Taxes Frozen
- State-Directed Pmts. Frozen

Dec 31,
2025

- Medicaid Work Requirements
- Increased Eligibility Redeterminations

Oct 1,
2027

10% State-Directed Payment Phase-Down Begins for Grandfathered SDPs

Dec 31,
2028

Provider Tax Phase-Down for Expansion States Complete – 3.5% Hold Harmless

July 4,
2025

CMS Approves/
Denies State RHTF
Applications

Dec 31,
2026

0.5% Provider Tax Phase-Down Begins for Expansion States

Jan, 1
2029

Work Requirement Exemption Period Ends

Oct, 1
2031

OBBBA: Hospital Margin Impact

Changes will increase uninsured, reduce Medicaid payments, and reduce eligibility for safety net programs.

Legislative Changes

Eligibility
Requirements

Financing
Restrictions



Direct Margin Impact

- Increased Uninsured
- Reduced State Medicaid Pmts.
- Increased Rev. Cycle Issues



Secondary Margin Impact

- Medicare DSH Eligibility
- 340B Eligibility
- Decreased Medicare DSH Payments

OBBBA: Rural Health Transformation Program

OBBBA creates a \$50B rural health transformation program, available for five years, that states can apply for with funding starting in 2026.

Allocation	Application	Uses
• Provides \$10B per year for five years • \$5B distributed evenly to each state • \$5B distributed to states based on CMS allocation method	• States must apply via a one-time application • Required to submit a detailed rural health transformation plan • Funds are not eligible for FMAP • Not more than 10% can be used for administrative costs	• Prevent/manage chronic disease • Increase provider payments • Adopt technologies to improve care delivery • Recruit clinicians to rural communities • Right size rural delivery systems • Support SUD treatment • Encourage innovative care models



Strategies to...

Preserve DSH and Maximize Medicaid Revenue

Proactive DSH Management

Accurately report and maximize UCC

Anticipate audit outcomes



Coverage Retention Efforts

Keep patients enrolled in Medicaid

Help Uninsured get coverage



Revenue Optimization

Strengthen internal Rev Cycle processes

Consider cost control



Leverage Opportunities

Pursue rural grants

Ensure supplemental payments



Advocacy & Collaboration

Advocate for policy adjustments

Share best practices

Strategy 1: Proactive DSH Management

1. Be aware of your potential liability

- Do you know your potential liability through September 30, 2026?
- **DSH payments have been received**, are they being reserved if needed?

2. Capture as much Uncompensated Care Cost as possible

- **Cost Report review** – is your cost report as accurate as it can be? If a PPS hospital, you may not be thinking like a cost-reimbursed hospital, but DSH relies on cost report.
- **Other Medicaid Eligibles** – are there patients without third party insurance payments who were eligible for Medicaid on date of service?
- **Uninsured** – are there patients with insurance on file where the insurance did not pay? Research for potential inclusion as uninsured



DSH Liability estimate

Estimate the loss each category

- **VOLUMES/CHARGES**

- Internal reports
- Forecasted volumes

- **PAYMENTS**

- Paid claims reports
- Estimate unpaids

- **COST**

- Cost report
- Financial statements
- Cost-to-Charge
- Per Diem Cost

Medicaid FFS/HMO

- Actual Paid Claims data
- Consider cost changes

Medicaid Unpaid

- Patients with no TPL coverage
- Medicaid eligibility - infocrossing

Uninsured

- No insurance in file, no insurance paid
- Additional Uninsured

Strategy 2: Support Medicaid Enrollment & Retention

1. Outreach & Enrollment Assistance

- Consider dedicating staff or partnering with community orgs to help patients with Medicaid applications and renewals

2. Presumptive Eligibility & Charity Transactions

- Use **hospital presumptive eligibility (HPE)** aggressively where applicable – keep in mind the work requirements, but could get current visit covered by Medicaid.
- Guide patients to marketplace insurance or other programs if they do not qualify for Medicaid

3. Monitor Unwinding Disenrollments

- Track how many patients are presenting without Medicaid that had it in the previous year. Treat Medicaid coverage retention as part of your revenue cycle.



Strategy 3: Revenue Optimization

1. Optimizing DRG Coding
 - Since Medicaid DRGs are live, ensure coding accurately reflects patient acuity
2. Negotiate MCO Contracts
 - Push for contract language that mirrors any fee-for-service improvements
3. Revenue Cycle KPI's
 - Monitor Medicaid-specific KPI's like denial rates, time to payment, etc. High denial rates might point to documentation improvements that can be made
4. Control Costs & Length of Stay
 - Vendor negotiations, labor cost analysis, consideration of care efficiency
 - Manage LOS through partnerships with SNFs, efficient discharges and daily multidisciplinary rounds
 - Focus on high-Medicaid volume areas like OB and behavioral health



Strategy 4: Leverage Opportunities

1. Rural Health Transformation Program (RHTP) engagement
 - Stay involved with Missouri's RHTP, brainstorming projects that align with grant goals so that you can propose when the funds are available
2. Rural Emergency Hospital (REH) conversion grants
 - Aimed at small rural hospitals to convert to emergency-only models
3. Consider other HRSA rural workforce program grants
 - Nursing education, community health support, Health IT support, case management



Strategy 5: Advocacy and Collaboration



1. Stay involved with HFMA
 - HFMA is a great way to collaborate with other providers and share ideas
2. Explore Options
 - Consider collaborations or affiliations to better survive funding changes
3. Advocate on Policy
 - Stay involved with Missouri Hospital Association and national groups, and provide data to policymakers to show impacts of the changes on your hospital

Key Takeaways

- The state is changing – stay alert and involved
- Actions for Hospitals
 - Protect DSH dollars
 - Keep patients enrolled in Medicaid
 - Optimize operations under Medicaid DRGs
 - Engage in advocacy

Questions?



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