



VIRGINIA-DC HFMA 2025 FALL
CONFERENCE

VIRGINIA-D.C.
HFMA
2025
FALL
CONFERENCE

ADVANCING HEALTHCARE
EXCELLENCE THROUGH
INNOVATION AND EFFICIENCY
VIRGINIA BEACH





Mary Washington Healthcare

Resilience from Setback to Success: A Journey

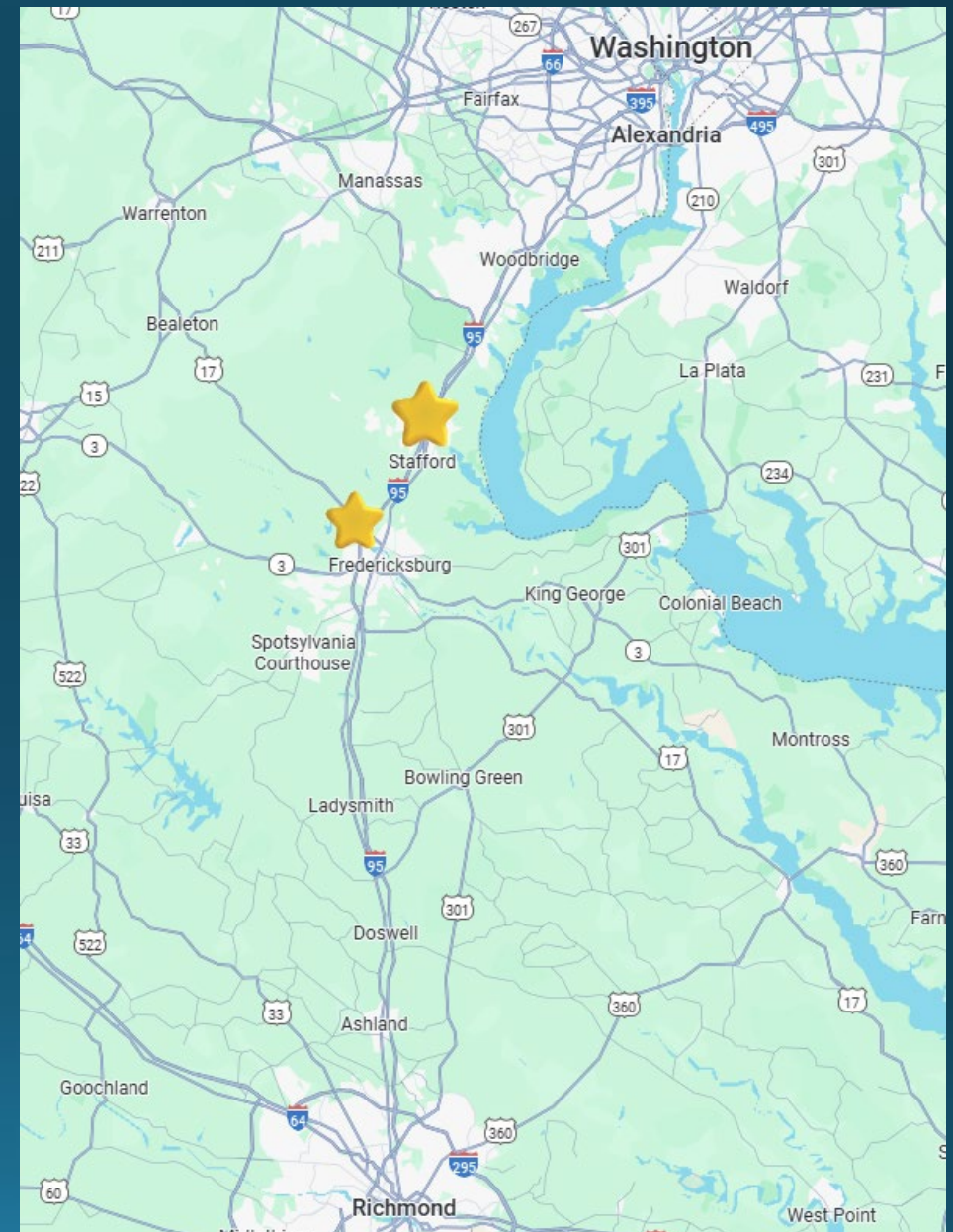
Renuka Gupta, MD, FHM, FACP
Vice President & Chief Quality Officer



Mary Washington Healthcare



Approved MWHC pictures from marketing team



MWHC Overview 2024



126 YEARS
SERVING THE COMMUNITY



\$89,800,833
COMMUNITY BENEFIT



26,181
INPATIENT
ADMISSIONS



17,624
SURGERIES



140,775
EMERGENCY
ROOM VISITS



571
LICENSED BEDS



449,589
OUTPATIENT VISITS



4,526
EMPLOYEES



3,114
DELIVERIES

\$1.1 BILLION
OPERATING REVENUE



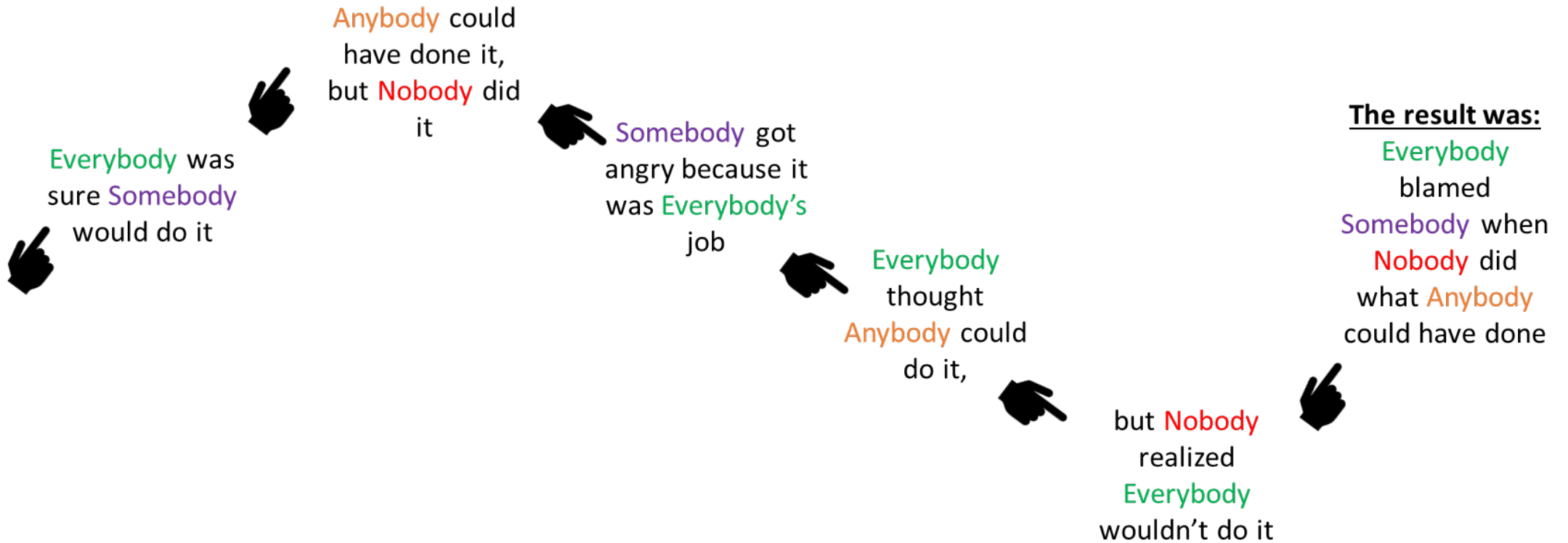
11.5%
EBIDTA MARGIN

Story of 4 Co-Workers

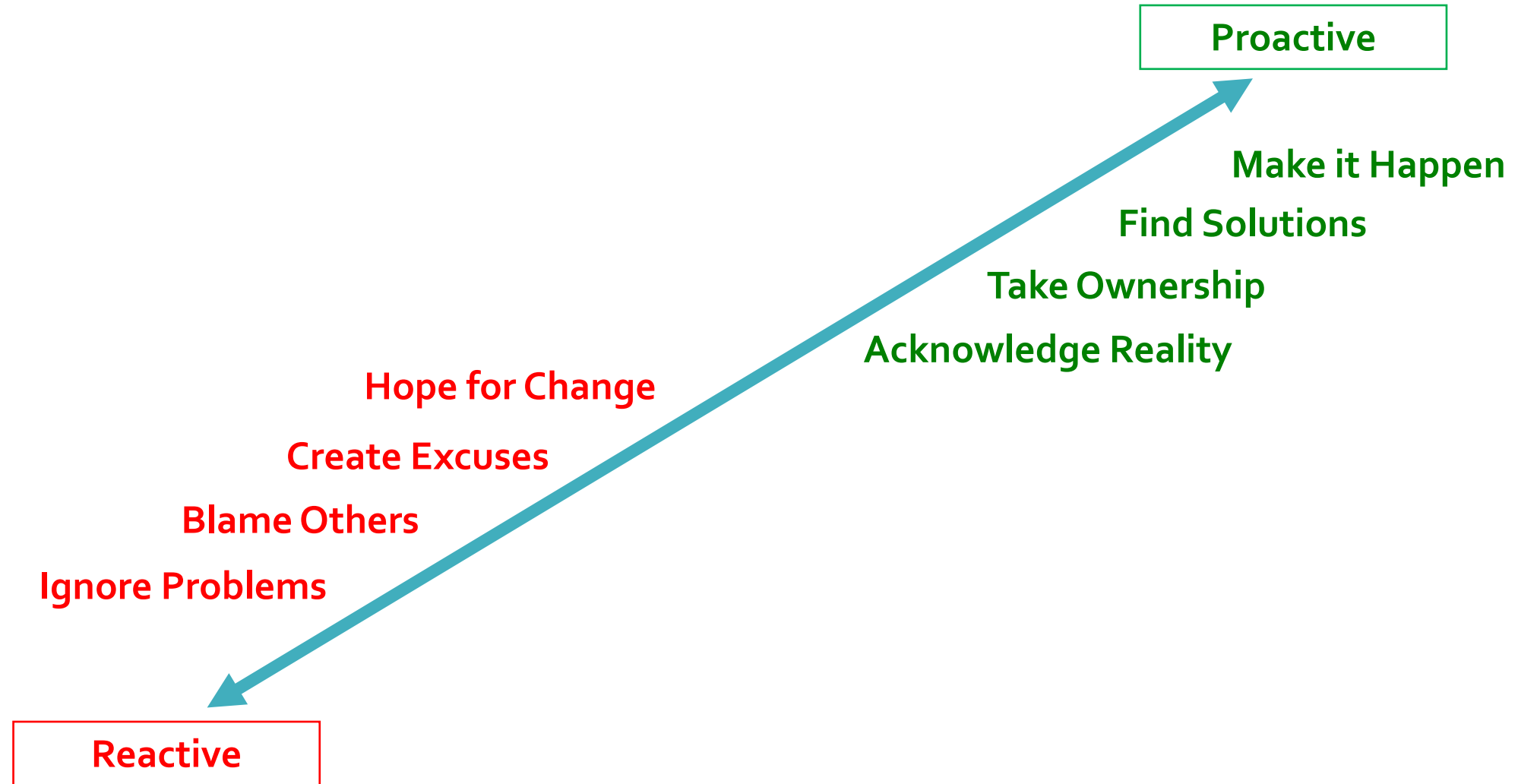


4 Co-Workers:

Everybody,
Somebody
Anybody, and
Nobody had a
job to do



Ladder of Accountability



Program Overview



Problem Statement:

Fragmented quality efforts weaken accountability, waste resources, and hinder sustainability



Resolution Plan:

Form a centralized Quality Governance body to streamline expertise, align efforts, and drive focused leadership impact.

Define

core quality domains with senior leadership and consolidate efforts

Empower

project groups to independently solve opportunities within their domain

Designate

individual to monitor and prioritize IT/data requests

Enshrine

monthly cadence for the groups to present their progress/barriers

Celebrate

quarterly presentations by project groups to senior leadership

Core Priorities, Quality Projects & Accountability

		Core Priorities, Quality Projects & Accountability	
		Projects	Owners
VBP HRRP HQR CMS Stars LeapFrog Anthem Q-HIP MSSP	HAIs	CAUTI	Dr. Mangano C. Gaskins
		CLABSI	Dr. Choudhry Dr. Qaemi R. Lerley
		Sepsis	Dr. Churukian Dr. Qaemi C. Pfalzgraf
		Antibiotic Stewardship	Dr. Mangano S. Yohey
		Lab Stewardship	Dr. Patel M. Wright
	Patient Safety	PSI Management	Dr. Goldberg Dr. M. Aiken Dr. Sell
		Surgical Best Practices	Dr. Schlafer
		Blood Culture Contamination	N. Abed M. Wright
	Mortality	Palliative ED	Dr. Pham R. Butler
		Total Mortality Review	Dr. Patel Dr. Choudhry
	Perinatal	OB/GYN Collaborative	Dr. Leonard Dr. Goldberg L. Koch
	Readmissions	Tele hospitalist program	Dr. Qaemi
		Disease State Navigation	Dr. Qaemi
		CHF Pathway	Dr. Schatz
		COPD/Pneumonia Pathway	Dr. Mangano C. Gaskins

Acronyms from top to bottom: Value-Based Purchasing (VBP), Hospital Readmissions Reduction Program (HRRP), Hospital Quality Reporting (HQR), Centers for Medicare and Medicaid Services (CMS) Stars, Anthem Quality-In-Sights: Hospital Incentive Program (Q-HIP), Medicare Shared Savings Program (MSSP)

Governance Meeting

Quality Governance:

Meets monthly for
team progress
presentations

Slide Content:

Each team presents
Data, Recap, and Next
Steps

Purpose:

Showcase good work,
seek help, and educate
the organization

Emphasizes:

Discussion; actual
work occurs between
meetings

Quality Council

Quality Council:

Presents quarterly
to C-Suite
Executives

Slide Content:

Outcome data,
progress updates,
and future vision

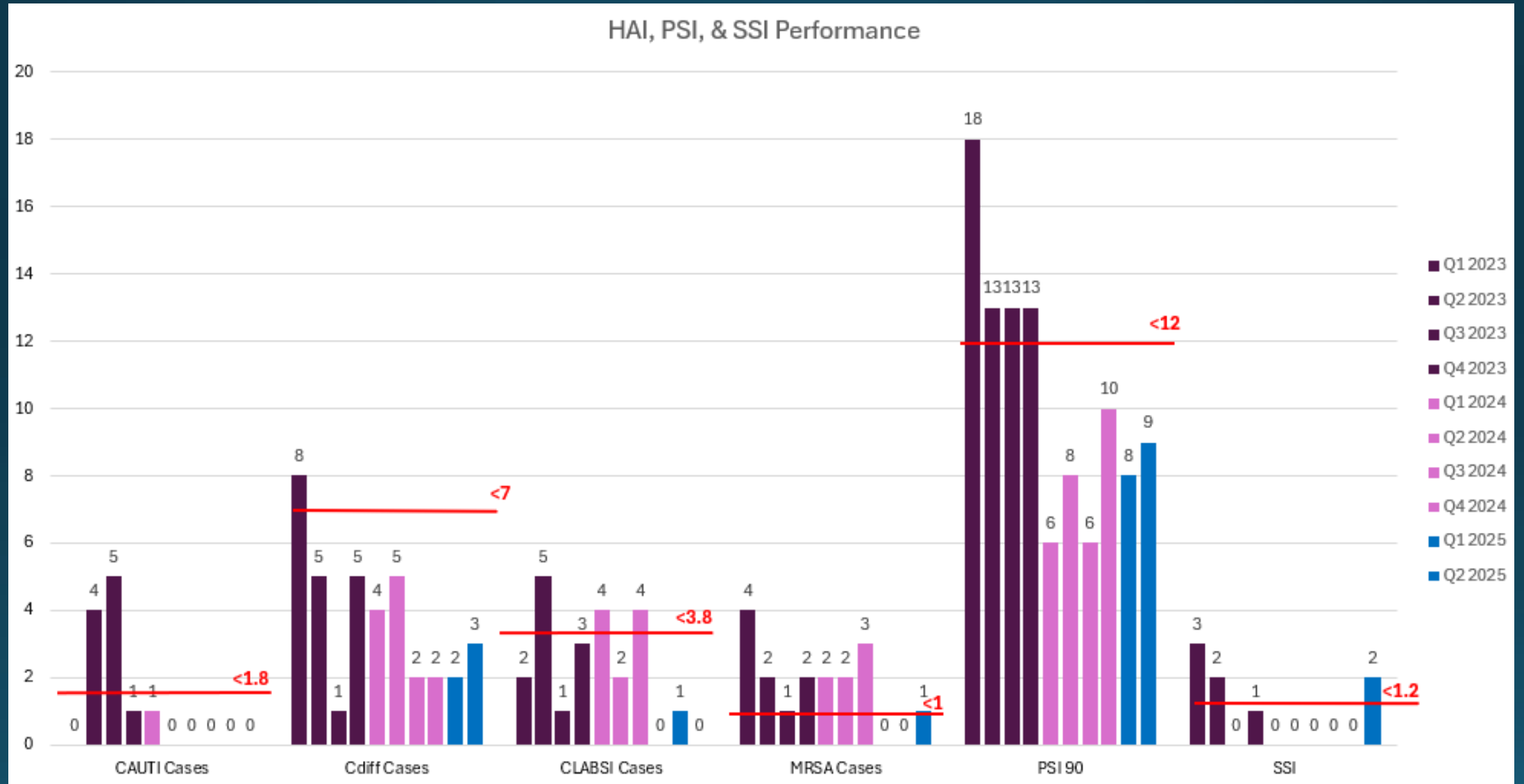
Purpose:

Gain senior leader
buy-in and support
for initiatives

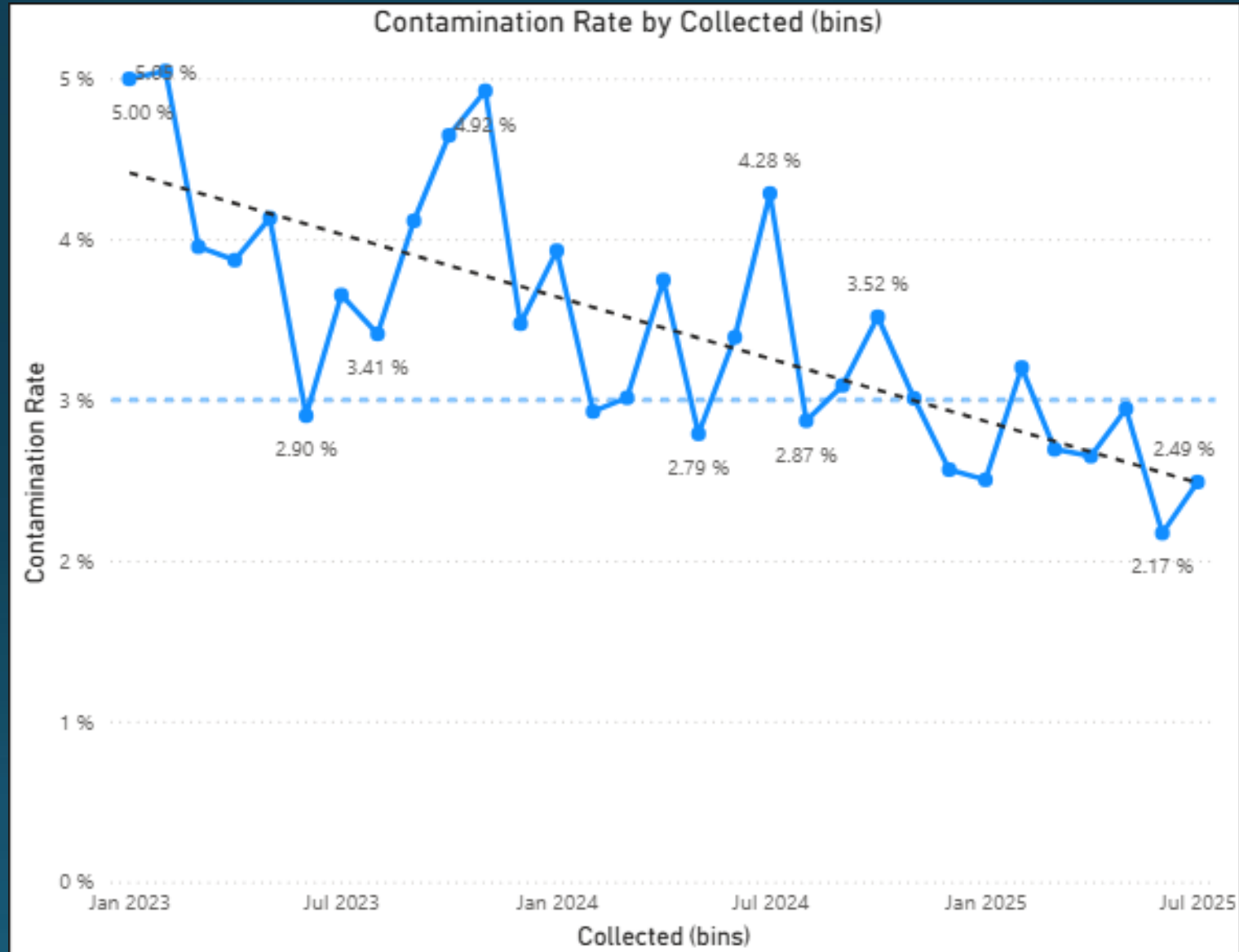
Emphasizes:

Two-way
communication and
collaboration

HAIs, PSIs, SSIs

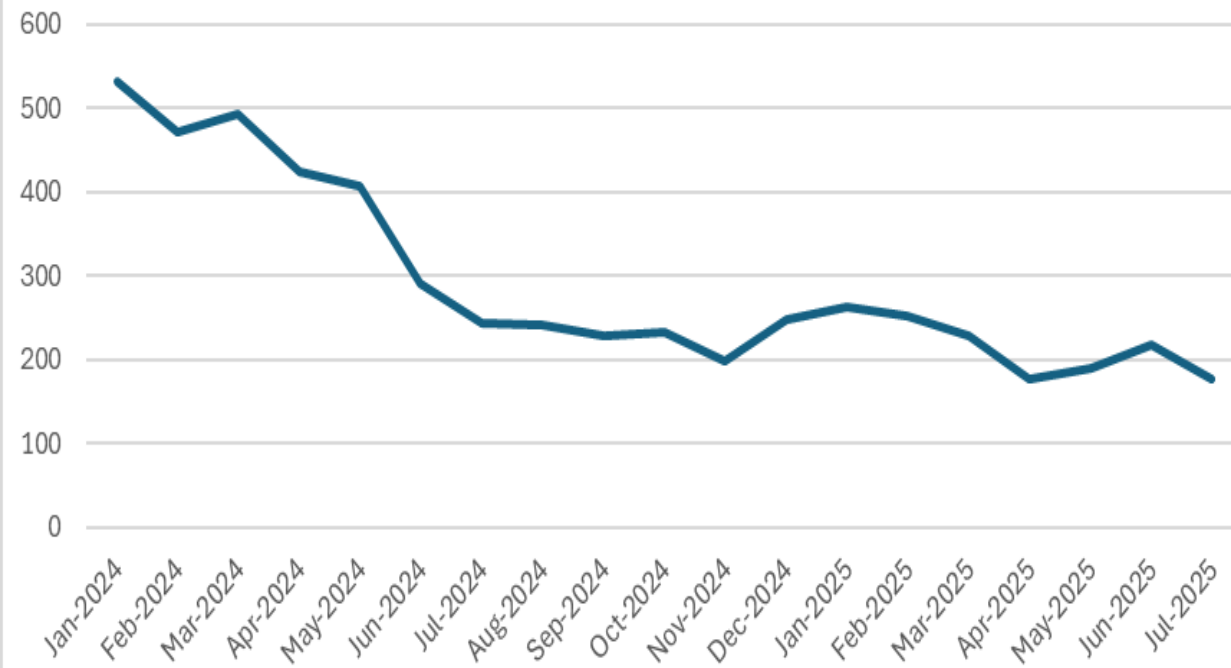


Blood Culture Contamination

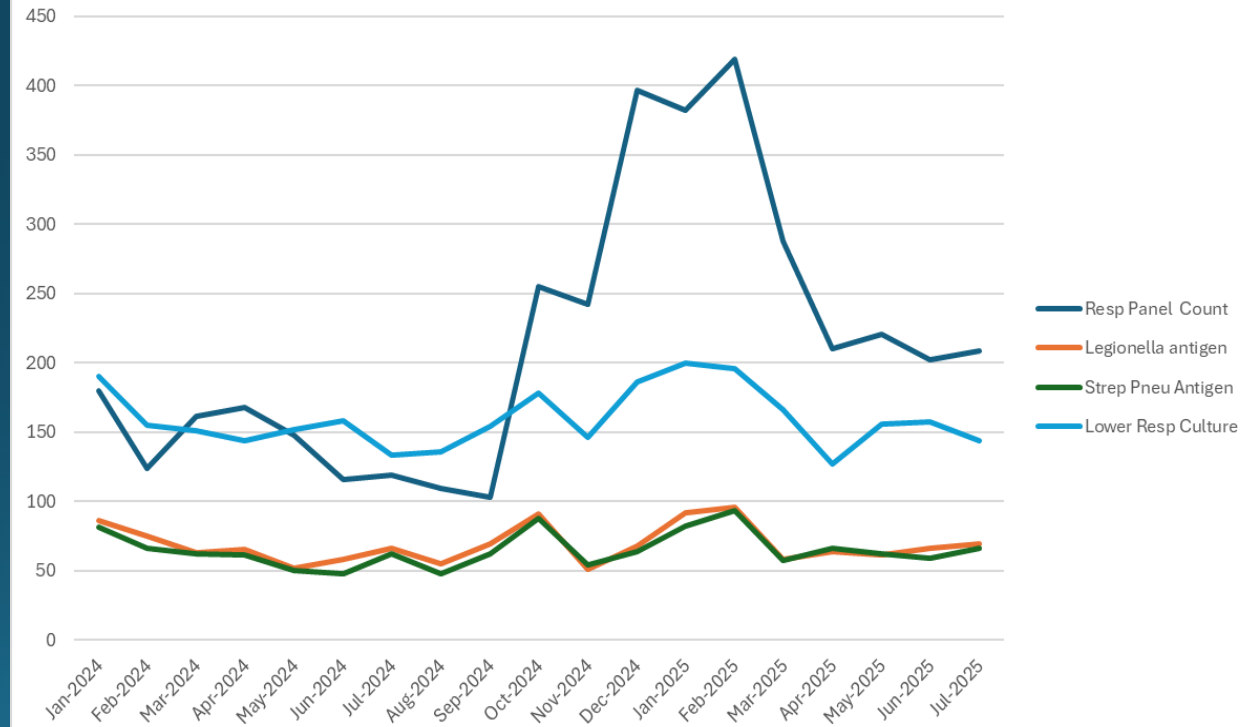


Lab Stewardship

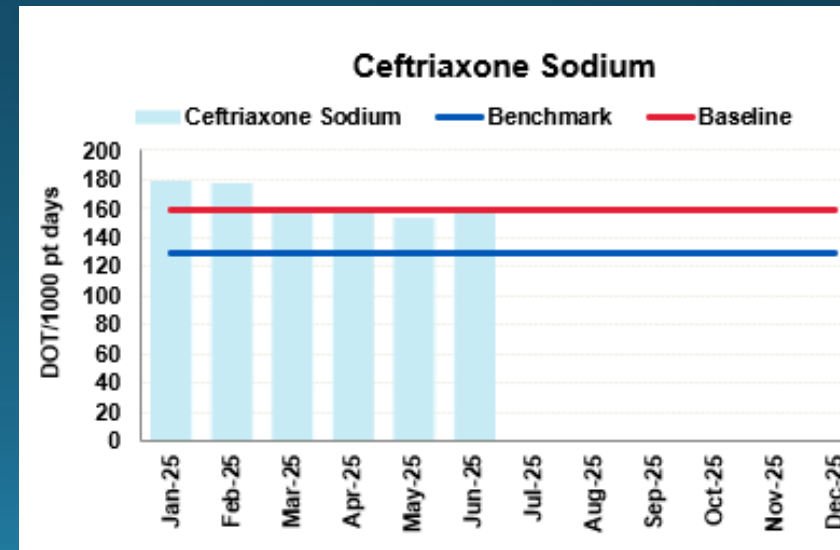
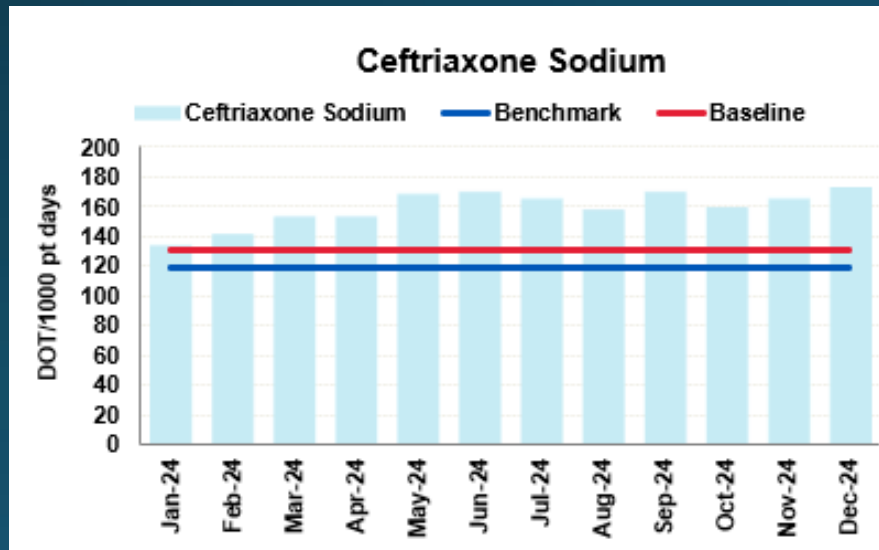
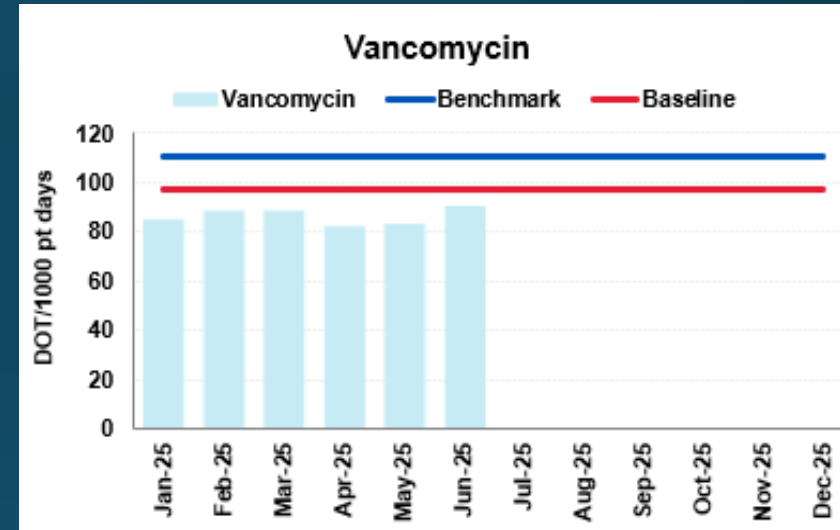
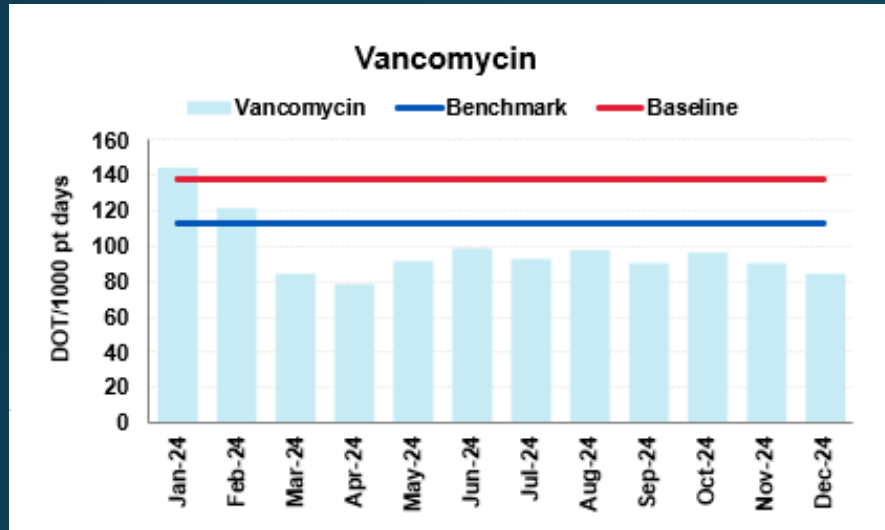
Number of Procalcitonin Labs



Pneumonia Labs

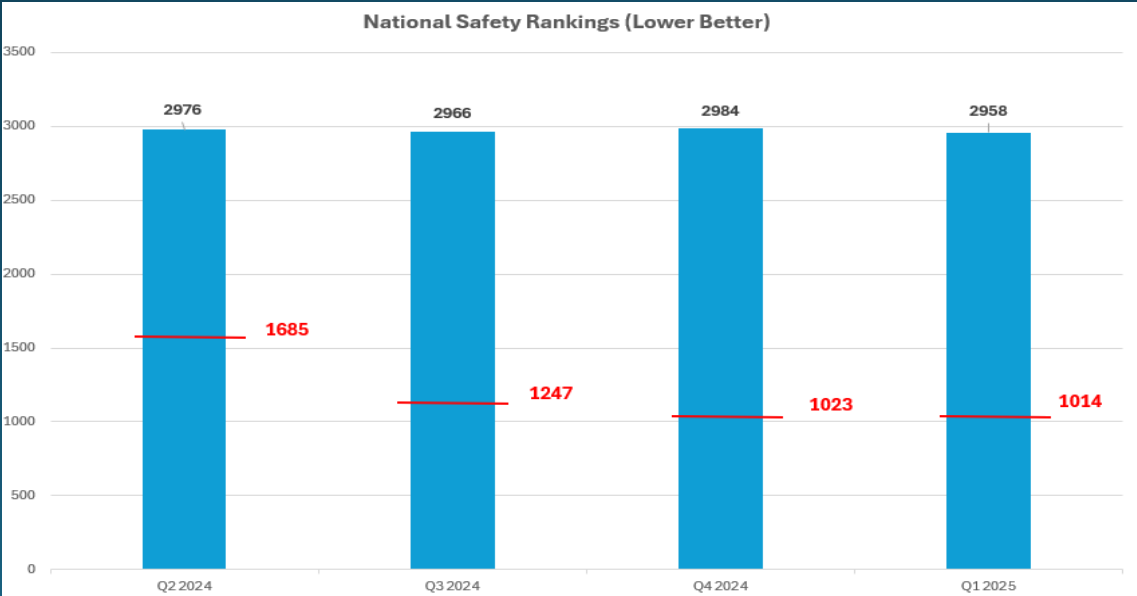
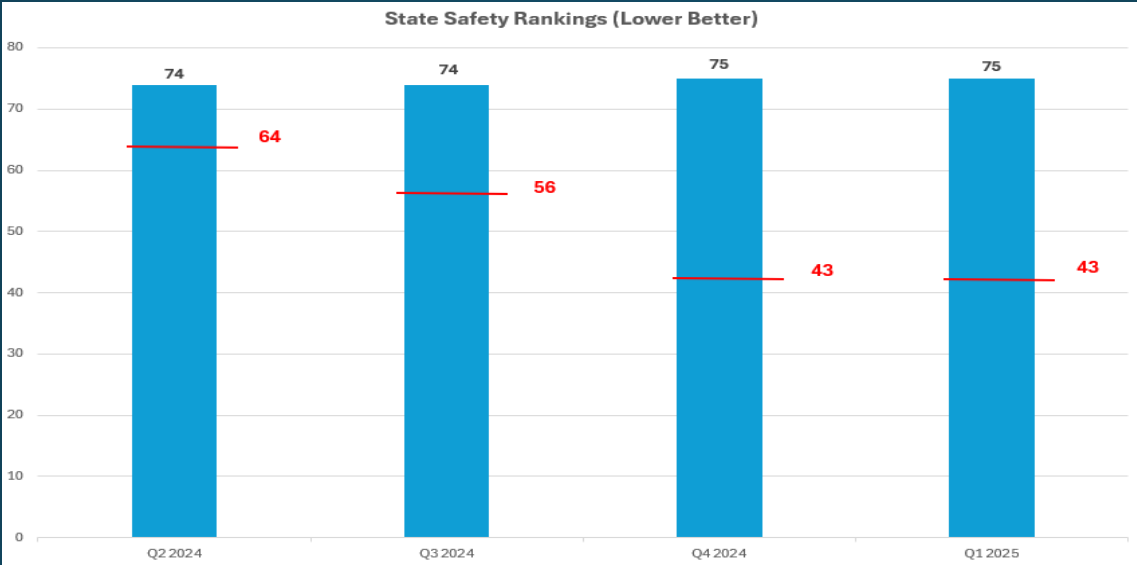


Antibiotic Stewardship



VHHA Safety Rankings

Legend:
-Red Line is MWH Performance
-Blue Bar is the number of hospitals measured
-Safety Ranking is a composite of our CAUTI, CLABSI, C. Diff., MRSA, & SSI Colon cases



*Fiscal Year of Adjustment: 2025
Most Recent Report: Q1 '25*

Vizient PSI-90 Comparison 2024

Cohort	Facilities in Cohort	MWH Rank	SH Rank
National	1213	48 th	261 st
Virginia	31	1 st	10 th

Medicare Quality Programs Actual Performance FFYs 2023 - 2025

Mary Washington Hospital

Value Based Purchasing (VBP) Program - (No FFY 2023 VBP Program)

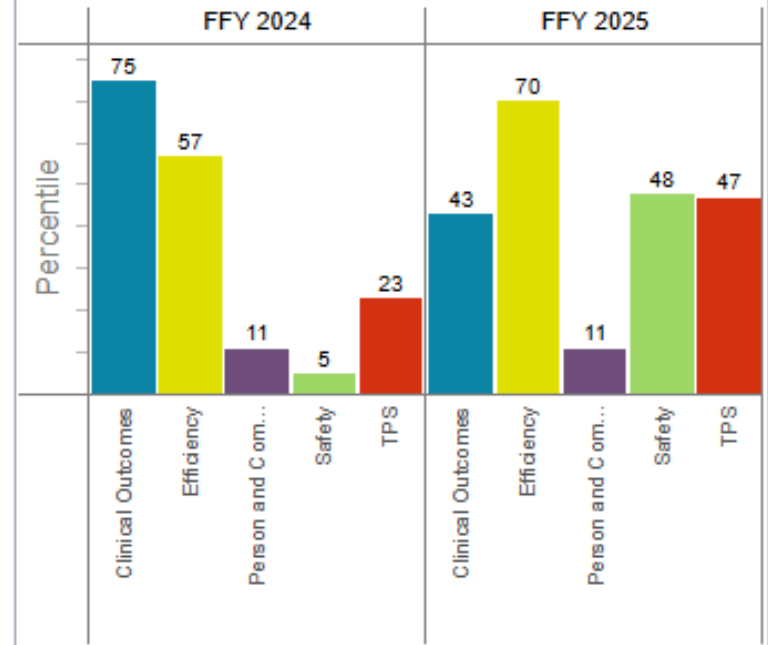
FFY 2024

	Hospital Score	Hospital Rank
Person and Community Engagement	6.0%	11th
Clinical Outcomes	30.0%	75th
Safety	4.0%	5th
Efficiency	20.0%	57th
TPS	15.0%	23rd
VBP Slope	4.7453	
Final VBP Adj. Factor	0.9942	
Est. Annual Impact	(\$475,500)	

FFY 2025

	Hospital Score	Hospital Rank	
Person and Community Engagement	7.0%	11th	
Clinical Outcomes	11.7%	43rd	↓
Safety	36.0%	48th	↑
Efficiency	30.0%	70th	↑
TPS	21.2%	47th	↑
VBP Slope	4.4749		
Final VBP Adj. Factor	0.9989		↑
Est. Annual Impact	(\$88,900)		↑

Percentile Rank

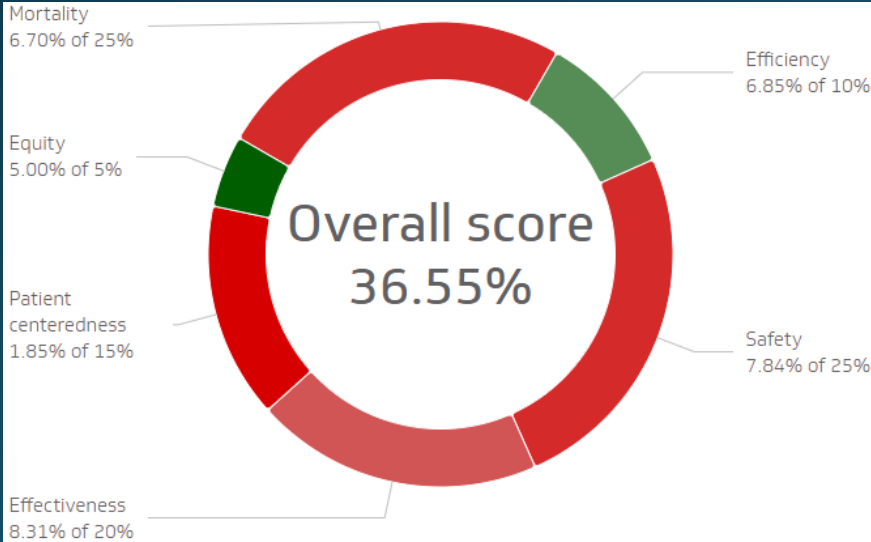


Results

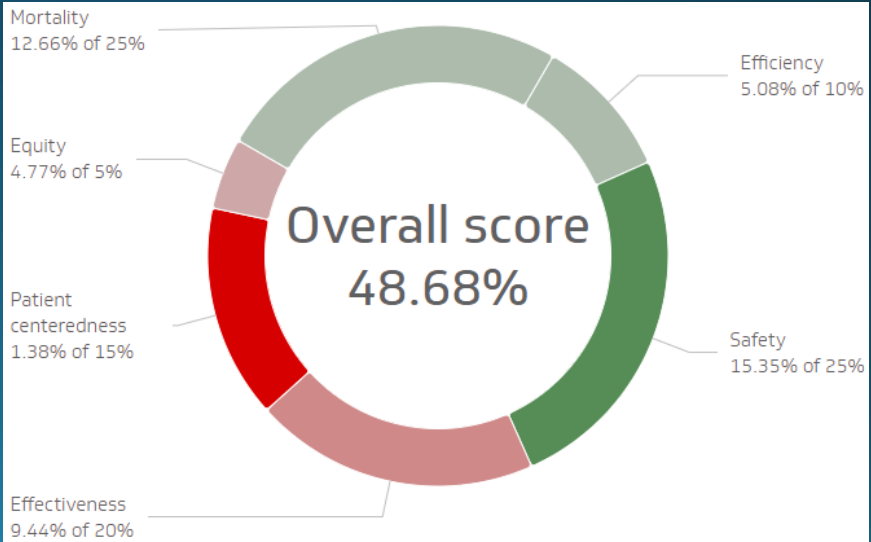
Vizient Rankings			
MWH Q/PS Domains	2023	2024	Rank Change
Safety	159	39	120
Mortality	145	83	62
Effectiveness	140	112	28

Details:
-2024 Score based on data from Q3 '23 - Q2 '24
-177 Hospitals in Cohort
-MWH Rank Change 147 to 112

2023 Score



2024 Score



Questions?

Thank you!