



massachusetts-rhode island chapter

## 26<sup>th</sup> Annual Revenue Cycle Conference

From Kickoff to Cashflow: Building a Winning Revenue Cycle

### **HOW LEHIGH VALLEY HEALTH NETWORK AND OTHERS ARE INCREASING REVENUE WHILE ADDRESSING PATIENT AFFORDABILITY**

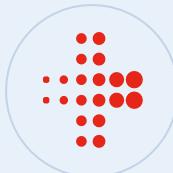
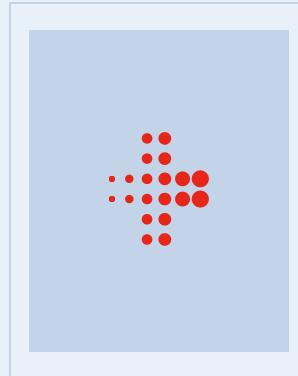
Presenter: John Fistner

Date: 1/30/2025

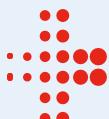
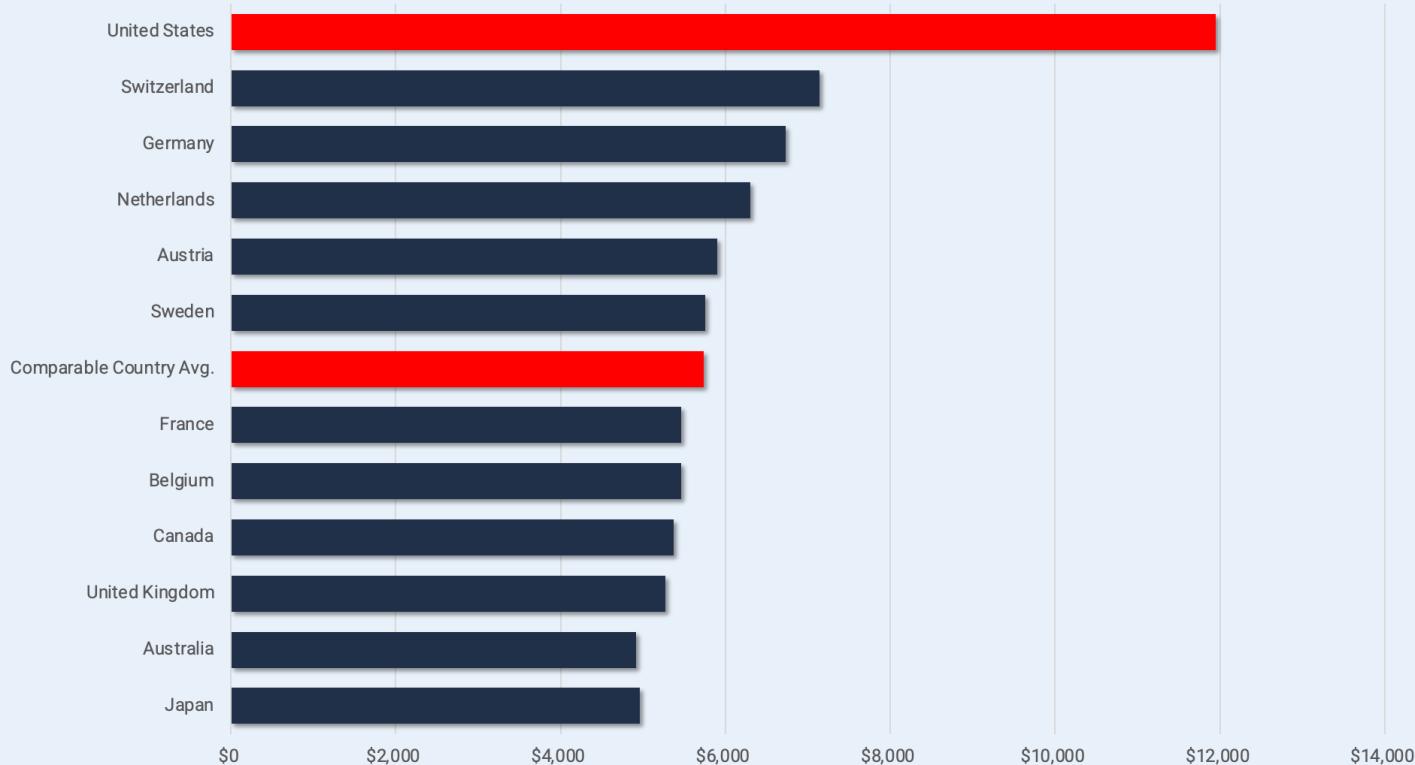
# JOHN FISTNER – Founder and CEO

## ABLEPAY

- Former Health System CFO and COO
- Founder JDR - 2012
- Founder AblePay - 2016



# Healthcare in the U.S. is expensive



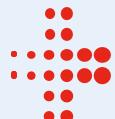
# Healthcare affordability affects all household incomes

**1 in 3**

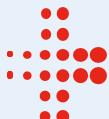
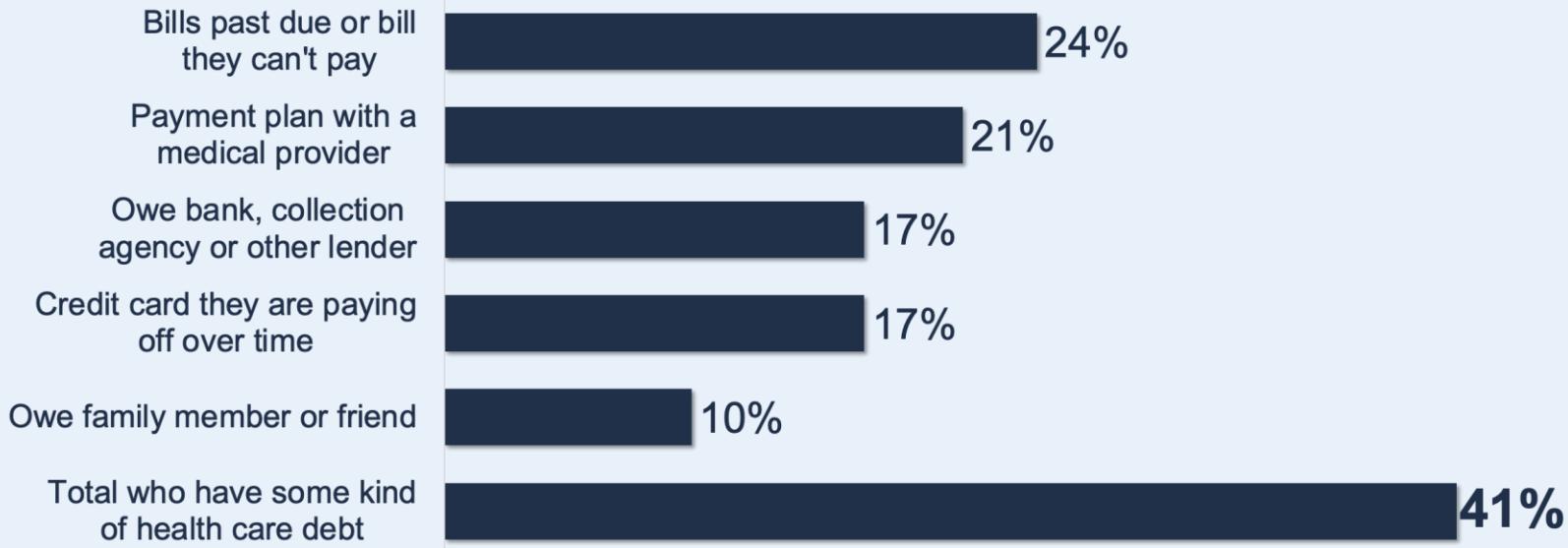
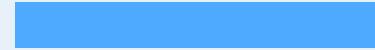
Americans did not seek care due to cost

**1 in 5**

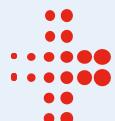
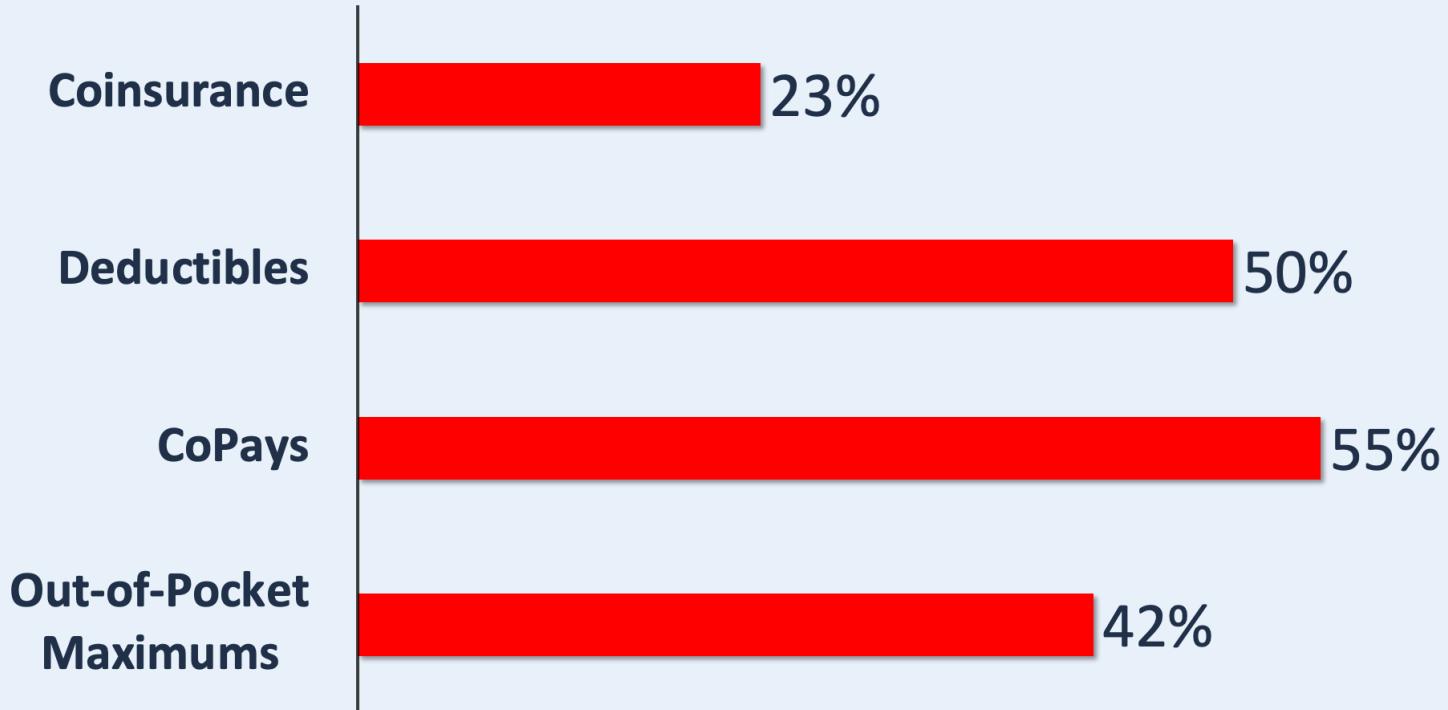
Among higher-income households, earning more than \$120,000 annually



# 41% of Americans currently have medical debt



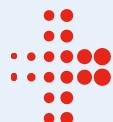
# Health Insurance Literacy Compounds them Problem



# Root Cause of Declining

## Patient Payments is Affordability

- The cost of medical care is increasing faster than patients' ability to pay
- Medical debt is the leading cause of bankruptcy - 4 out of 10 consumers
- Patients avoiding medical care because it is unaffordable
- The process of paying is often difficult relative to other consumer buying experiences



# CHALLENGES



- Patient out-of-pocket rising
- Delay and default of payments
- Collection percentage dropping
- Lack of patient understanding
- Patient affordability
- Market solutions weren't solving my problem



# SOLUTION

## FOR PATIENTS

- Provide savings – up to 13%
- No Interest – EVER!
- No cost to patient
- Access to care more affordable
- Flexible payment terms
- Team of advocates
- Accept everyone
- No credit check or lines of credit
- Member facing convenient portal

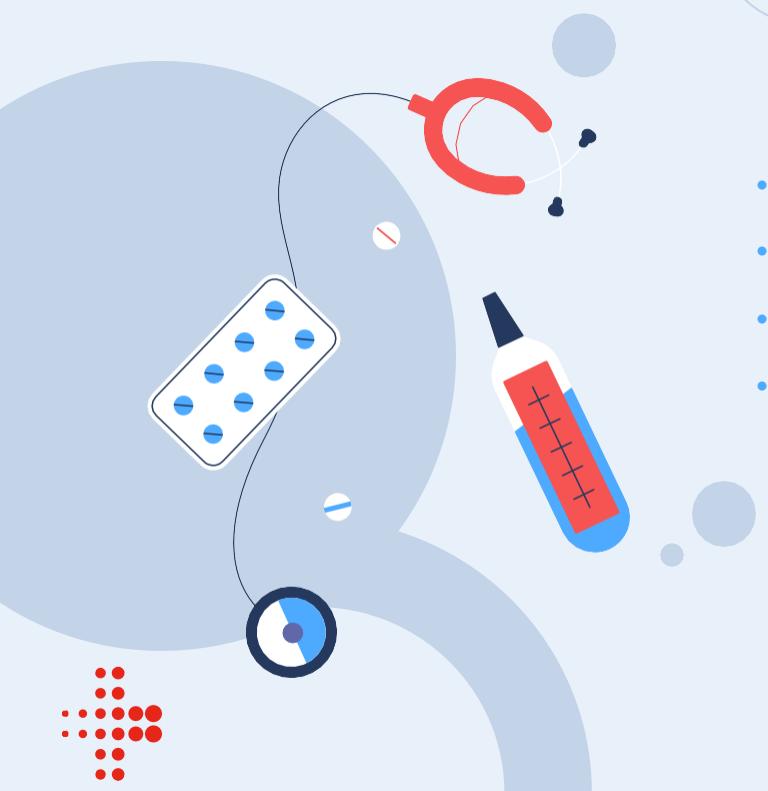
## FOR PROVIDERS

- Dramatically increase revenue
- Collection cost removed
- Non-recourse
- Patients avoiding care due to cost
- Reduction in days to collect
- Easy implementation
- No change to current workflows/vendors
- No tech resources needed
- Improve patient experience





# HOW IT WORKS



- AblePay contracts with Provider
- Provider offers AblePay directly to their patients
- Patients become AblePay Members
- Provider Bills AblePay, AblePay Pays Provider, Members Pays AblePay

# Snapshot: Lehigh Valley Health Network

Hospital campuses

13

1,883

Acute care beds

Employees

20,000+

**\$4B+**  
Revenue

3.6M

LV Physician Group visits

Physicians

1,600

285,000

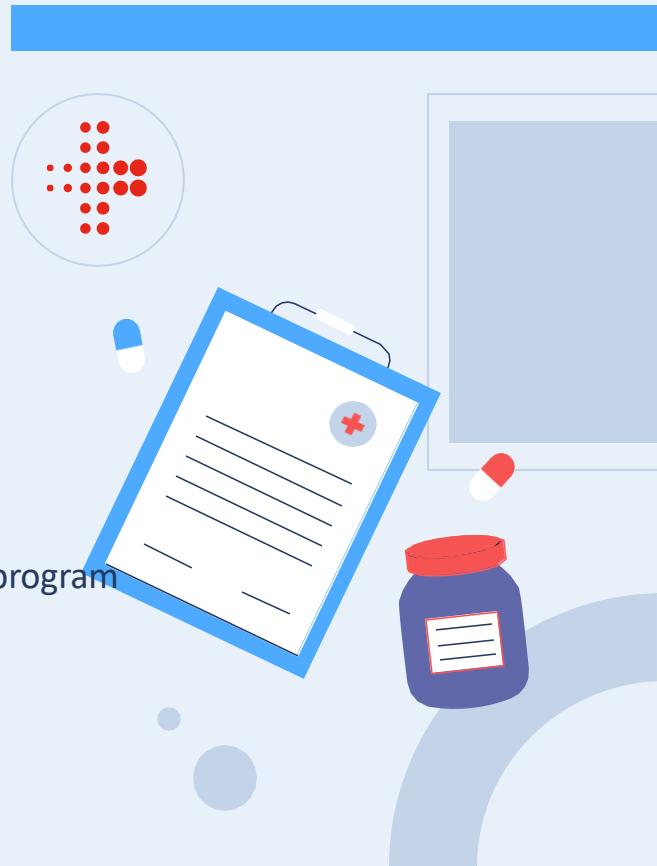
ED visits



# A BIG NO FOR ABLEPAY

## WHY?

- Focused on Point of Service cash collection
- Assumed AblePay would only collect money from paying patients
- Doubted that could improve overall collections
- Doubted ease of implementation
- Concerned about additional resources to implement and manage program

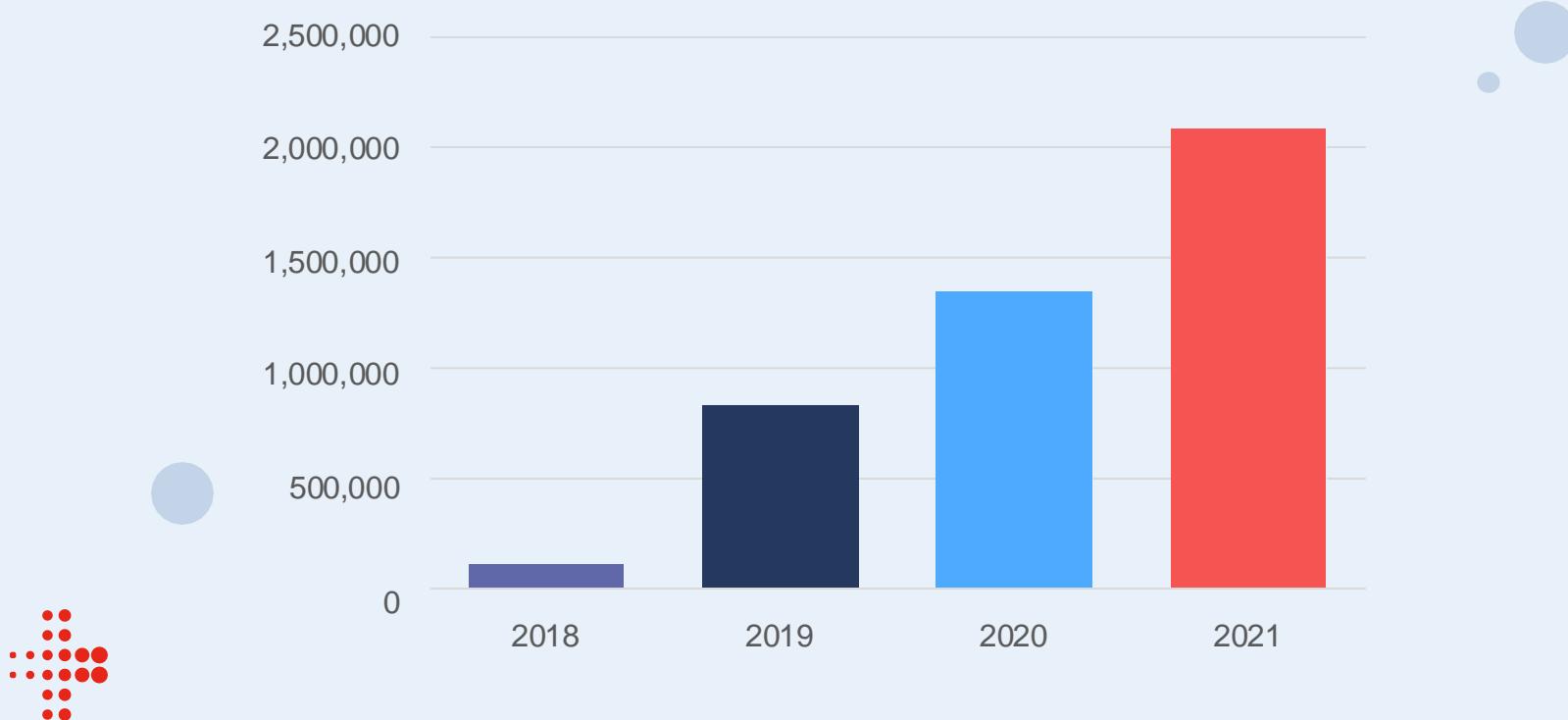


# THE COMEBACK

- Patient collection still a problem – expanding
- Negotiated our rate to remove Point of Service collections
- Guaranteed improvement in collection rate
- Felt more comfortable with implementation and ease of lift
- AblePay grew local membership dramatically
- Major competitor contracted



# FOUR YEAR RUN – EMPLOYER MODEL



# LVHN SOLUTIONS 2018 - 2022

- Implemented PatientCo to store credit cards with PCI compliance and add texting capabilities
- Piloted CareCredit but discontinued the program due to workflows and limited volumes
- Rolled out AblePay

# FIRST CASE STUDY COMPLETED

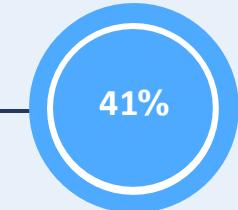
\* 4-year lookback on prior payment behavior

Increase over historical collection rate



Previously paid nothing at all

Increase in revenue per patient



**\$3B+**

Revenue



Had prior Bad Debt

Had no prior services



Reduction in days to collect





PROVIDER DIRECT MARKETING

# ABLEPAY SAMPLE PARTNERS



# HOSPITAL ASSOCIATION PARTNERS



#482



2022/2023/2024

# LVHN DIRECT TO PATIENTS

## WHY?

- Maximize numbers of patients into program
- Highest return over current vendors
- Acceleration of collections + reduction in self pay A/R
- Easy implementation and reconciliation process
- Eliminate downstream costs
- Popularity of program in community and at LVHN

# LVHN CASE STUDY

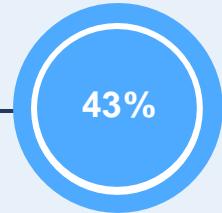
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Increase over historical collection rate



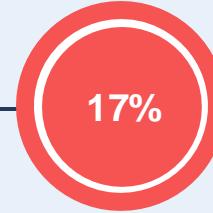
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Increase in revenue per patient

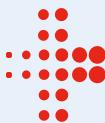


Had prior Bad Debt

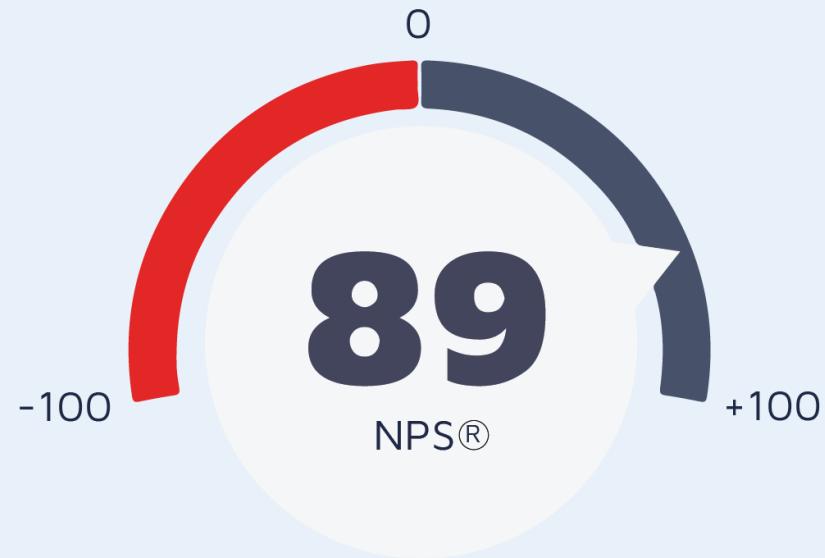
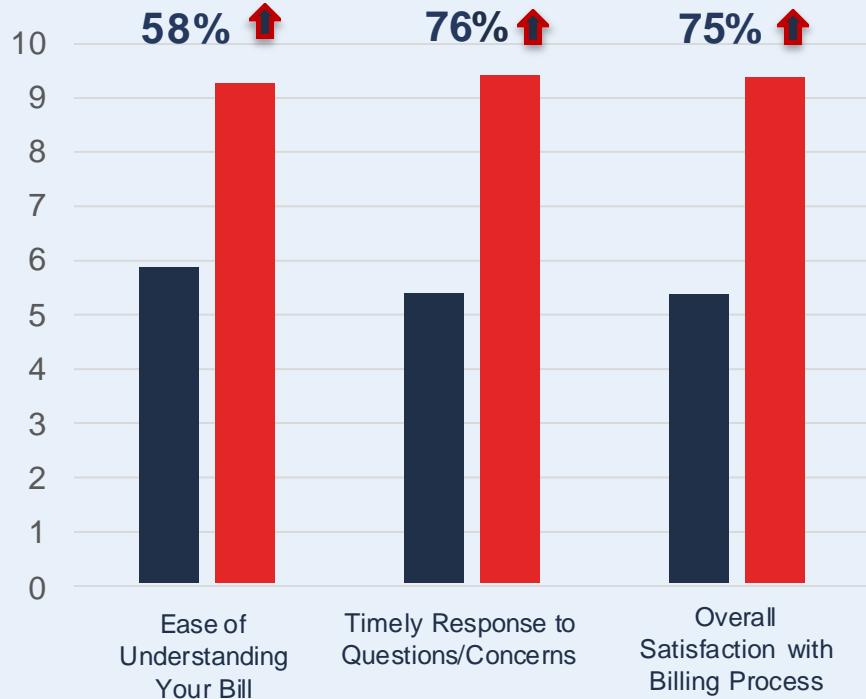
Revenue from new patients



Reduction in days to collect



# PATIENT EXPERIENCE RESULTS

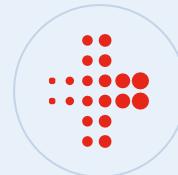


# REVENUE THROUGH ABLEPAY



# FUTURE OF ABLEPAY AT LVHN

- Further expansion
- Noncovered services
- Consider Moving all payment plans to AblePay



# THANK YOU!

**John Fistner**  
**Founder and CEO**

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