Qualivis

Harnessing Predictive Analytics and Al for Optimal Healthcare Scheduling

Jackie Larson

EVP, Advisory Services Qualivis





THE WALL STREET JOURNAL.

Some Hospitals That Spent Big on Nurses During Pandemic Are Now Short on Cash New Surgeon General Advisory Sounds Alarm on Health Worker Burnout and Resignation

During Mental Health Awareness Month, Surgeon General's Advisory Highlights the Impacts of the COVID-19 Pandemic on Health Workers, Who Already Faced Crisis Levels of Burnout Prior to the Pandemic

There is a Projected Shortage of More than 3 Million Essential Low-Wage Health Workers in the Next Five Years and a Projected Shortage of Nearly 140,000 Physicians by 2033

Distressed institutions are closing unprofitable services, selling assets to avoid default on debts

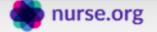


Margins hammered as hospitals faced rough financial year in 2022

Despite an end-of-year upswing, about half of U.S. hospitals finished 2022 with a negative margin, data shows.



Jeff Lagasse, Associate Editor



Nursing Shortage May Be Worse By State Than Projected, New Analysis Shows



Massive Growth in Expenses & Rising Inflation Fuel Financial Challenges for America's Hospitals & Health Systems

Bloomberg

More Than Half of US Hospitals Expect to Lose Money This Year

- ■Report predicts 53% of hospitals to lose money in 2022
- Facilities are coping with job vacancies and sicker patients

Today's top issues, according to hospitals

Workforce Challenges

- ✓ Staff shortages (technicians, nurses, physicians, therapists and APPs)
- ✓ Staff burnout

Financial Challenges

- ✓ Increasing costs for staff, supplies, etc.
- ✓ Commercial insurance payments
- ✓ Medicaid reimbursements
- ✓ Operating costs

<2%

2023 Year-End Operating Margin

Source: Kaufman Hall

3.42%

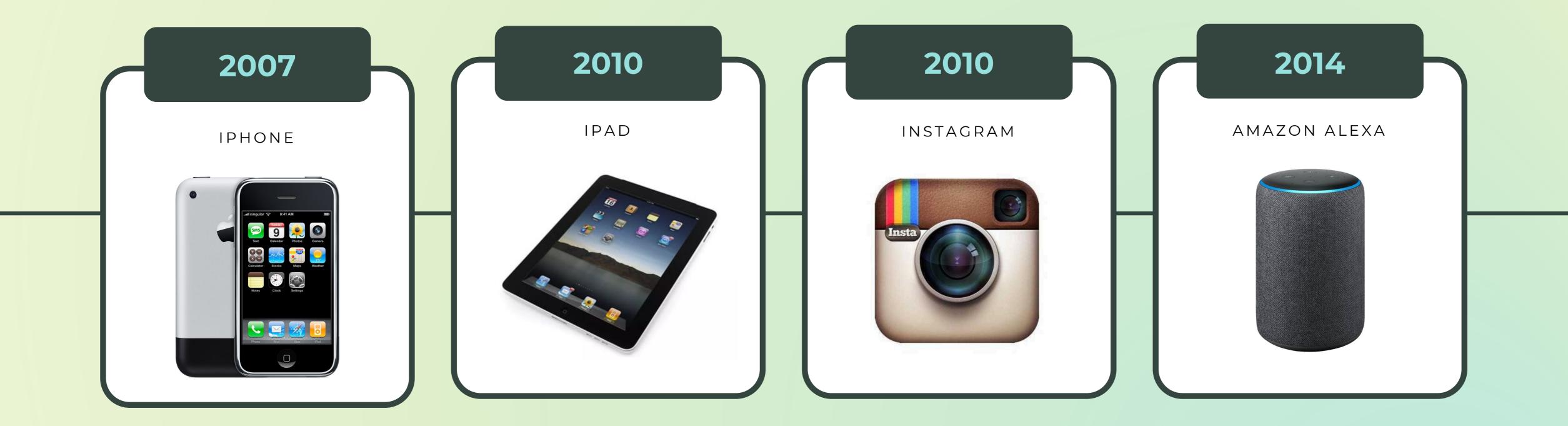
YoY Wage Increase

Source: Advisory Board

55%

Percentage of Operating Costs Spent on Labor

Which of these issues resonate with what you're currently facing?



Why are hospitals hesitant to embrace AI?



"We're scared of losing control."



"We don't want AI to replace our jobs."



"We don't want to hand over too much control."



"We're nervous about unintended consequences."

Are you currently using Al in your hospital? If so, how?

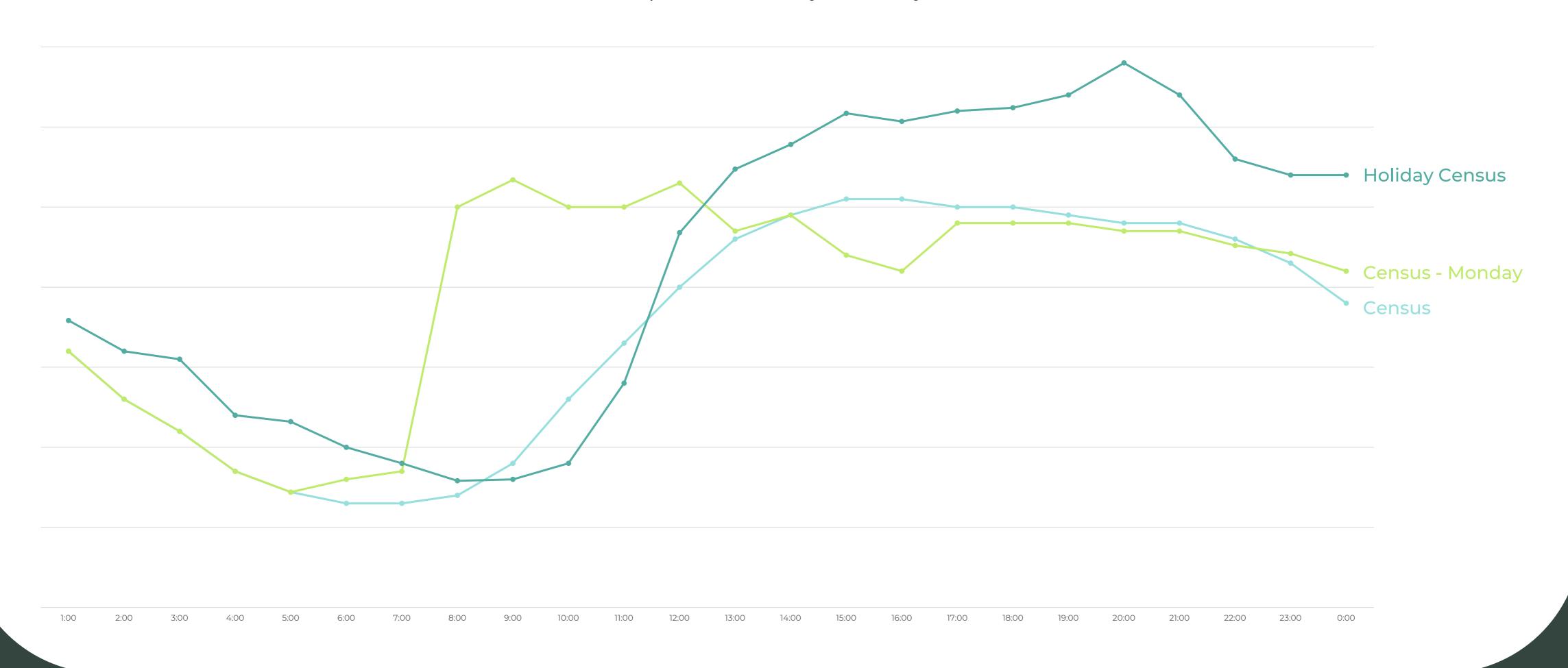
The complexities of healthcare scheduling

Why is staffing a hospital so difficult?

Unanticipated demand	Staff Shortages	Budget	Labor Laws
Staff Skillsets	Staff Availability	Experience Levels	Productivity
Flexibility	Sick Calls	Staff Leave	Work/life balance
Relief breaks	Census Variation	Training	Employee Preferences
Preceptorships	Acuity Levels	Inefficient Technology	Central Staffing
Floating	Lunch Breaks	Overtime	Orientation

The complexity of just-in-time staffing

Department Census by Time of Day



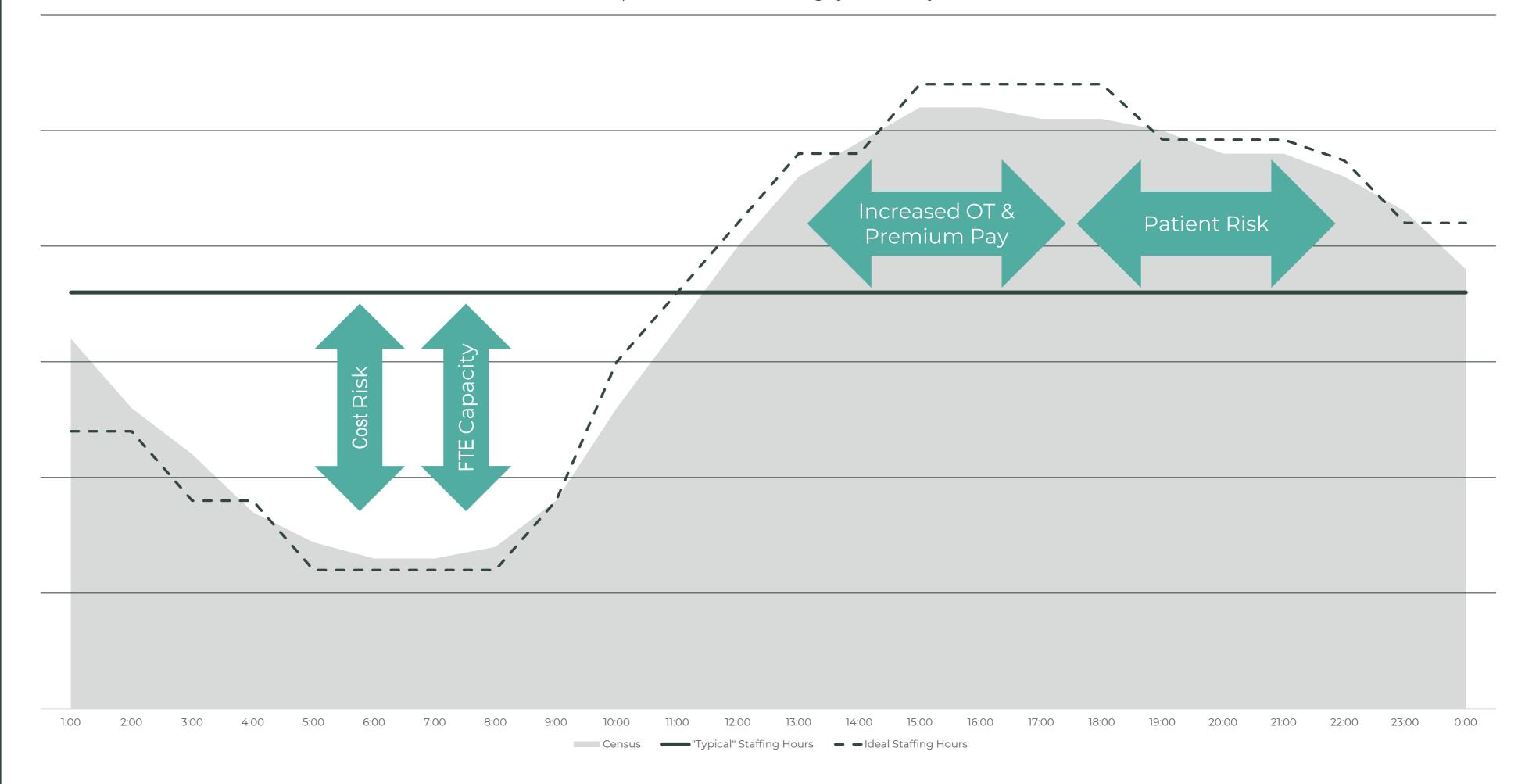
CASE STUDY

Hospital in Midwest US

- 2700 staffed beds
- 170 in-patient units
- \$305M annual contingent labor spend

The problem: Flat scheduling is costing this hospital money.

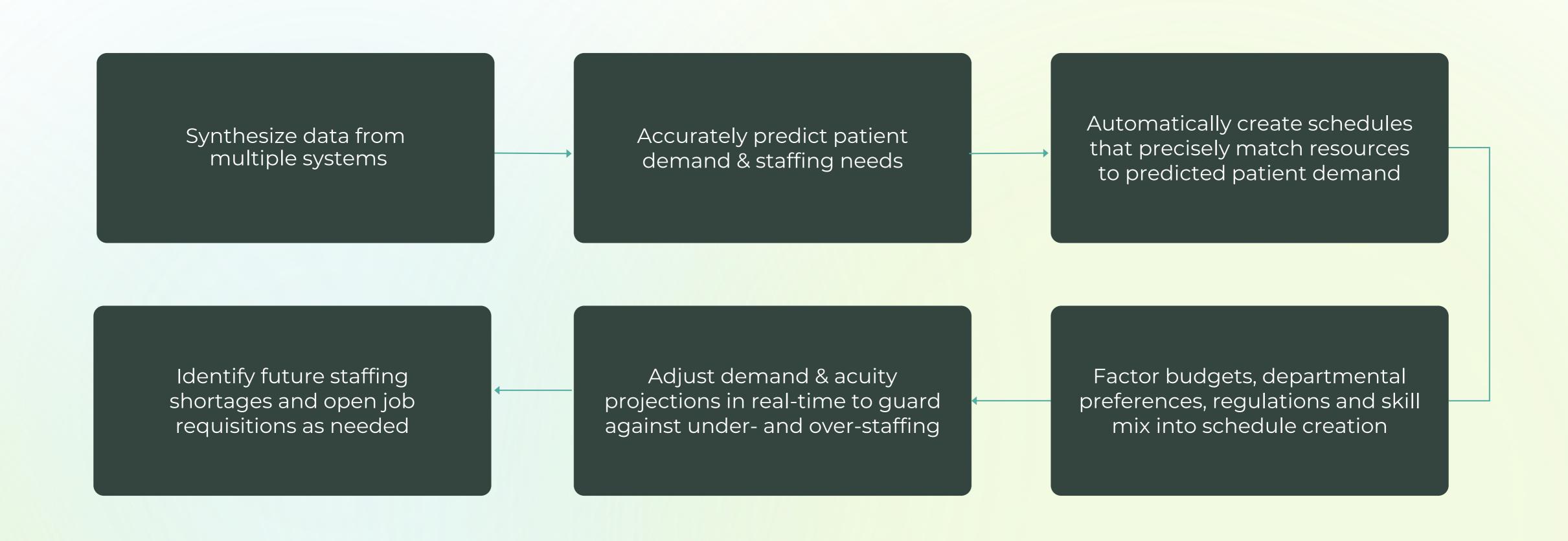
Department Census & Staffing by Time of Day



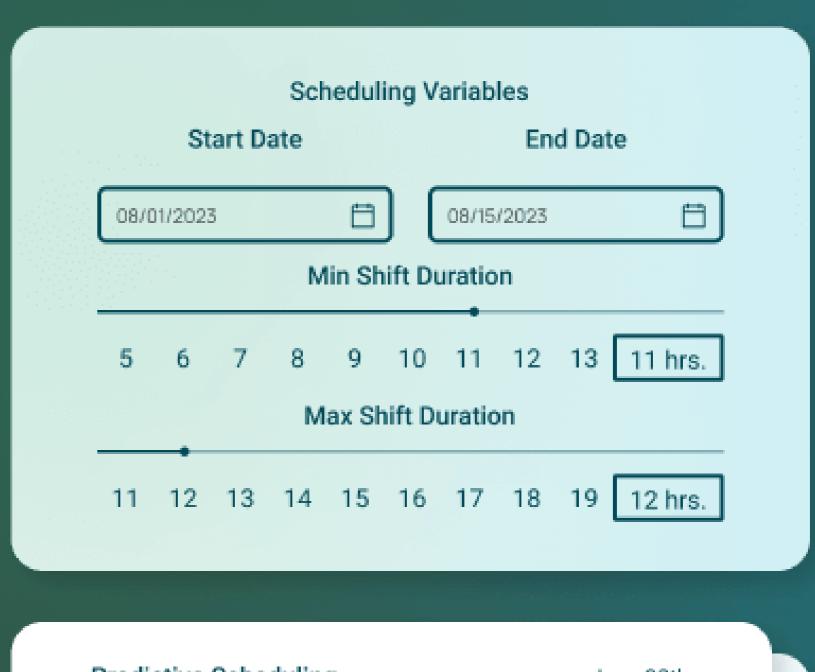
What if you could use Al to get within one resource of a 100% accurate schedule?

Harnessing Al for optimal scheduling

With predictive analytics, you can...



Al can help you put the right phace at the right time.





Let's discuss the dollars and cents: how Al impacts your bottom line



Outcome: 4-6% annual labor cost savings

EMR

Staff scheduling

Time & attendance

HRIS

Historical census

Local & regional events

School calendars

Weather

What do you need to make great staffing decisions?



Forecasted patient demand

Key planning assumptions

- Patient ratios / coverage rules
- Productivity targets

Unit staff rosters

Current schedules

Labor budgets

Staffing Requirements

Hiring Recommendations

Schedules aligned with demand forecasts

Maximize FTE utilization

Reduce OT & burnout

Reduce premium labor spend

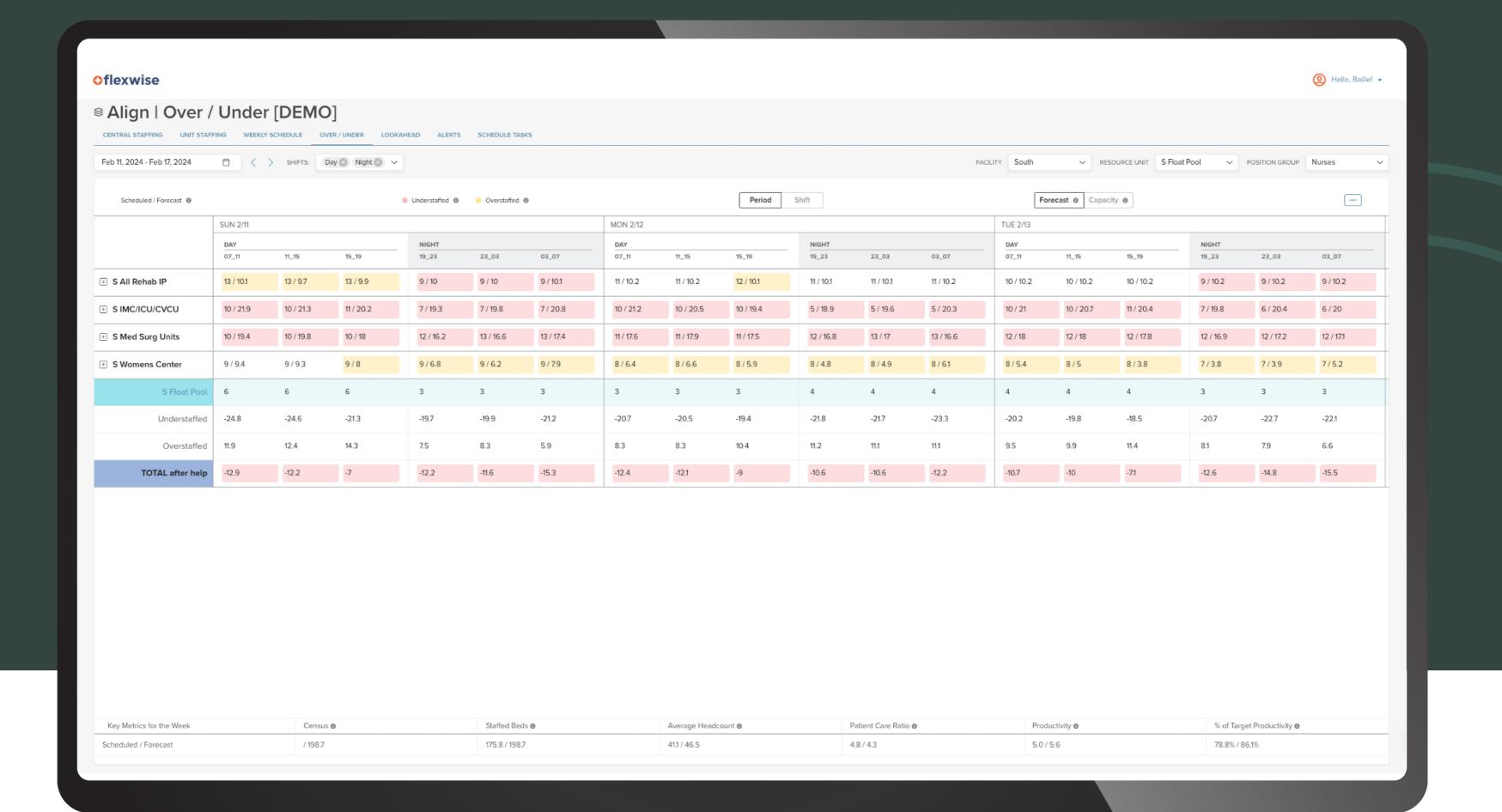
Increase staff satisfaction



Meeting many needs with flexible Schedules and flexible shifts

DATE	Monday 19, Feb 2024		Tuesday 20, Feb 2024		Wednesday 21, Feb 2024		Thursday 22, Feb 2024		Friday 23, Feb 2024	
DAILY DEMAND	果 21		恩 20		見 19		恩 21		見 19	
8 hours 7AM-3PM	RRRR	4 RNs	RRRR	4 RNs	RRRR	4 RNs	RRRR	4 RNs	RRRR	4 RNs
12 hours 9AM-9PM	R RN47	1 RN	R RN55	1 RN	R RN43	1 RN	R RN55	1 RN	R RN69	1 RN
11 hours 10AM-9PM	R RN64	1 RN	R RN51	1 RN						
10 hours 11AM-9PM	R RN48	1 RN	R R	2 RNs	R RN48	1 RN	RR	2 RNs	R RN43	1 RN
9 hours 12PM-9PM					R RN66	1 RN	R RN61	1 RN	R RN66	1 RN
10 hours 1PM-11PM	R RN65	1 RN	R RN65	1 RN	R RN65	1 RN				
7 hours 2PM-9PM	R R R R +1	5 RNs	RRRR	4 RNs	RRRR	4 RNs	R R R R +1	5 RNs	R R R +1	5 RNs
12 hours 8PM-8AM	R R R R +4	8 RNs	R R R +3	7 RNs	R R R R +3	7 RNs	R R R R +4	8 RNs	R R R R +3	7 RNs

Source: Polaris Software



	SUN 2/11					
	DAY 07_11	11_15	15_19	NIGHT 19_23	23_03	03_07
S All Rehab IP	13 / 10.1	13 / 9.7	13 / 9.9	9 / 10	9 / 10	9 / 10.1
± S IMC/ICU/CVCU	10 / 21.9	10 / 21.3	11 / 20.2	7 / 19.3	7 / 19.8	7 / 20.8
S Med Surg Units	10 / 19.4	10 / 19.8	10 / 18	12 / 16.2	13 / 16.6	13 / 17.4
+ S Womens Center	9 / 9.4	9 / 9.3	9/8	9 / 6.8	9 / 6.2	9 / 7.9
S Float Pool	6	6	6	3	3	3
Understaffed	-24.8	-24.6	-21.3	-19.7	-19.9	-21.2
Overstaffed	11.9	12.4	14.3	7.5	8.3	5.9
TOTAL after help	-12.9	-12.2	-7	-12.2	-11.6	-15.3

Al magnifies
human potential—
it doesn't replace it.

Al in action

"[Al-powered scheduling] allows our teams to spend less time on spreadsheets and more time with our patients and their family members as well as help grow and mentor our nursing teams."

Erica DeBoer

Chief Nursing Officer @ Sanford Health



CASE STUDY

Al vs. Manually Generated Schedules

Metro market anesthesia group

10 hospitals

Goal: Identify labor cost savings potential of aligning staff scheduling with forecasted patient demand vs. average census.

\$1.9M Savings

Workforce AI generated an annual savings opportunity of \$1.9M.

92%Accuracy

Workforce AI reduced staffing by 5.25 CRNA resources per day for the group, with a 92% predictive volume accuracy rate.

21%
More Efficient

Workforce AI was 21% more efficient at meeting volume demand than the traditional model.

CASE STUDY

Hospital in Southwest US

— 650 beds

18 in-patient units

Goal: Quantify annualized clinical labor cost savings potential of aligning staff scheduling with forecasted patient demand vs. average census.

	Based on A	Avg Census	Based on Forecasted Demand		
Labor Category	Shifts Scheduled	Annualized Costs	Shifts Scheduled	Annualized Costs	
Nurses	74,202	\$34,697,520	67,186	\$32,233,200	
Techs	35,459	\$7,896,636	30,483	\$6,798,816	
Totals		\$42,594,156		\$39,032,016	
Potential Savings				\$3,562,140 (8.36%)	

Ethics & Governance

TIPS FROM DUKE HEALTH

Create a governance framework and oversight committee.

Implement simple, low-risk use cases.

Prioritize the human element behind AI.



Questions?

Thank you!

Qualivis

Jackie Larson

EVP, Advisory Services
Jackie.larson@ayahealthcare.com