

Sustaining Healthcare Organizations: *A Plan of Action*

ACHE Session
March 30, 2022

An Independent Chapter of



American College of
Healthcare Executives
for leaders who care®



St. Elizabeth
HEALTHCARE

ST. ELIZABETH HEALTHCARE CELEBRATES 160 YEARS





St. Elizabeth Covington Hospital



1500 James Simpson Jr. Way
Covington, KY 41011
(859) 655-8800

[View Location and Providers ►](#)

St. Elizabeth Dearborn Hospital



600 Wilson Creek Rd.
Lawrenceburg, IN 47025
(812) 496-7000

[View Location and Providers ►](#)

St. Elizabeth Edgewood Hospital



1 Medical Village Dr.
Edgewood, KY 41017
(859) 301-2000

[View Location and Providers ►](#)

St. Elizabeth Florence Hospital



4900 Houston Rd.
Florence, KY 41042
(859) 212-5200

[View Location and Providers ►](#)

St. Elizabeth Ft. Thomas Hospital



85 N. Grand Ave.
Ft. Thomas, KY 41075
(859) 572-3100

St. Elizabeth Grant Hospital



238 Barnes Rd.
Williamstown, KY 41097
(859) 824-8240

ST. ELIZABETH PHYSICIANS

- Serving over **382,000 patients**
- **703 Providers**
 - 457 Physicians
 - 246 Advanced Practice Providers
- **2,100 Associates** (including providers)
- 41 Specialties & Services
- 173 Practices / 57 Locations
- 3 States / 14 Counties
- One in two patients participating in value-based care programs
 - MSSP Track 1
 - CPC+ Track 2
 - 15 Value Based Contracts
- CBO 4 time recipient of HFMA MAP award
- 84% patients active users of patient portal
- 2020 recipient of AMGA Acclaim award

In 2020

- **Nearly 1.6 million visits, 13% virtual visits**
- Over \$370 million in revenue
- Net growth of 14% physicians and providers

41 SPECIALTIES & SERVICES

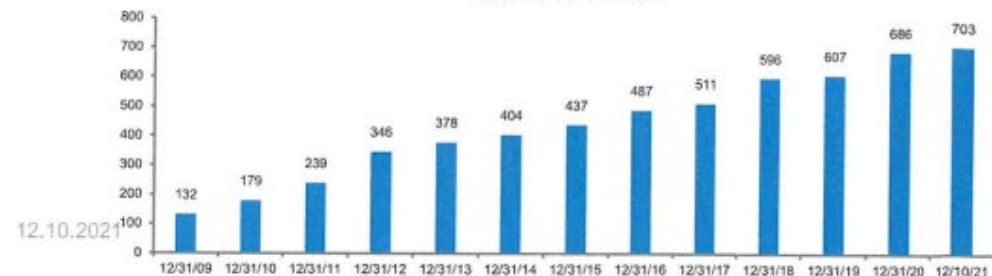
Primary Care

- Family Medicine
- Internal Medicine
- Pediatrics
- Internal Medicine/Pediatrics
- Occupational Medicine/Business Health
- Urgent Care

Specialty Care

- Addiction Medicine
- Bariatric Surgery
- Behavioral Health
- Breast Surgery
- Cardiology
- Colon & Rectal Surgery
- Dermatology
- Electrophysiology
- Emergency General Surgery
- Endocrinology
- Gastroenterology
- General Surgery
- Geriatrics
- Hospital Medicine
- Infectious Disease
- Medical Oncology
- Medical Weight Management
- Neurology
- Obstetrics & Gynecology
- Ophthalmology
- Osteopathic Manipulation Medicine
- Pain Management/Spine
- Palliative Care
- Physiatry
- Plastic Surgery
- Podiatry
- Pulmonology
- Radiation Oncology
- Rheumatology
- Sleep Medicine
- Surgical Oncology
- Urogynecology
- Urology
- Vascular Surgery
- Wound Care

Number of SEP Providers



Lori Ritchey-Baldwin, SVP and CFO



Experience



St. Elizabeth Healthcare

10 yrs 2 mos

- **SVP and Chief Financial Officer**
Dec 2014 - Present · 7 yrs 3 mos
- **VP of Finance**
2012 - Present · 10 yrs 2 mos



Chiquita Brands International

4 yrs 8 mos

- **CAO and Controller**
2008 - Aug 2012 · 4 yrs 8 mos
- **VP, Controller and CAO**
2008 - Aug 2012 · 4 yrs 8 mos



Kentucky
Hospital
Association



St. Claire Regional Medical Center

Medical Center

222 Medical Circle
Morehead, KY 40351
606.783.6500

MORE INFORMATION



Caudill Health Clinic

Primary Care

Morehead State University
Morehead, KY 40351
606.783.2055

MORE INFORMATION



Home Health

Specialty Services

135 N. Hargis Ave.
Morehead, KY 40351
606.784.8403

MORE INFORMATION



Hospice



Outpatient Center



The Aesthetic Center



Kentucky
Hospital
Association



Retail Pharmacy

Retail Services



St. Claire Family Medical Supply

Medical Supplies



Dentistry (Frenchburg)

Specialty Services



Dentistry (Morehead)

Specialty Services



Primary Care (Frenchburg)

Primary Care



Primary Care (Sandy Hook)

Primary Care



Kentucky
Hospital
Association



St. Claire Family Medicine Express

Family Medicine



Counseling

Specialty Services



Medical Pavilion

Specialty Services



St. Claire Pediatrics

Specialty Services



Primary Care (Morehead, Downtown)

Primary Care



Primary Care (Morehead, North)

Primary Care



Primary Care (Olive Hill)

Primary Care

155 Bricklayer St.
Olive Hill, KY 41164



Primary Care (Owingsville)

Primary Care

632 Slate Ave.
Owingsville, KY 40360



COVID Treatment Center

SCH Annex Building , 405 Clinic Drive
Morehead, KY 40351
606.780.5385



UK Morehead Women's Healthcare

Specialty Services

555 West Sun St.
Morehead, KY 40351

Leadership

Administrative Council

- Donald H. Lloyd, II - President/CEO
- Travis Bailey - Sr. VP, Administration & Chief Strategy Officer
- Sr. Judine Lambert, SND, BCC - VP, Mission Integration
- Chris McClurg - VP, Finance/Chief Financial Officer
- William Melahn, MD - VP, Medical Affairs/Chief Medical Officer
- LeeAnn O'Bryan, MBA, R.T. (R) (M) (CT) - VP, Chief Ancillary Officer
- Andy Price, PMP, HCISPP, Scrum Master - VP, Information Technology/Chief Information Officer
- Lisa Ray - VP, Quality Resources Management
- Lerae Wilson, DNP, RN, NEA-BC - VP, Patient Services/Chief Nursing Officer
- Amanda Ramey, DO - Medical Director, Primary Care
- Thadis Cox, MD - Medical Director, Specialty Services

Chris McClurg, Vice President, Finance and CFO

2013-Present

- St. Claire HealthCare VP Finance/CFO

2007-2013

- Pattie A. Clay/Baptist Health Richmond Chief Financial Officer

2004-2007

- Highlands Regional Medical Center Prestonsburg, KY Controller

2001-2004

- Mercy Health Cincinnati, OH Senior Financial Consultant

1999-2001

- St. Claire Healthcare Morehead, KY Decision Support Manager





The Baptist Family

Lexington



Louisville



Hardin



Home Care



Paducah



Corbin



Floyd



Hamburg



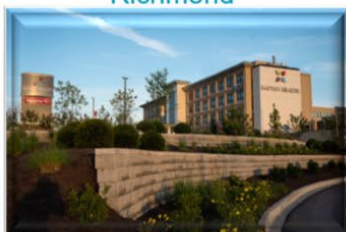
Urgent/Express Care



Madisonville



Richmond



La Grange



System Services



Medical Group

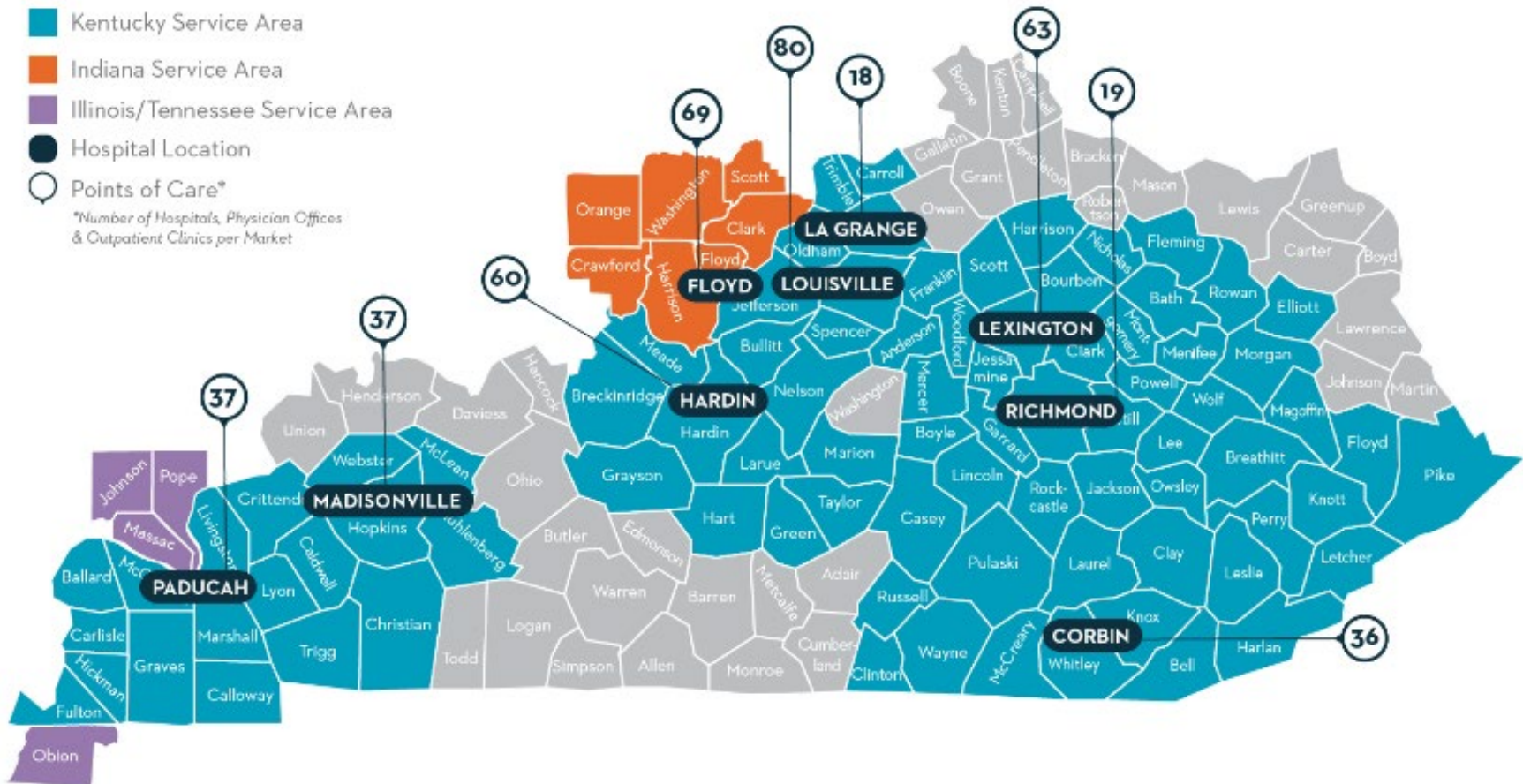




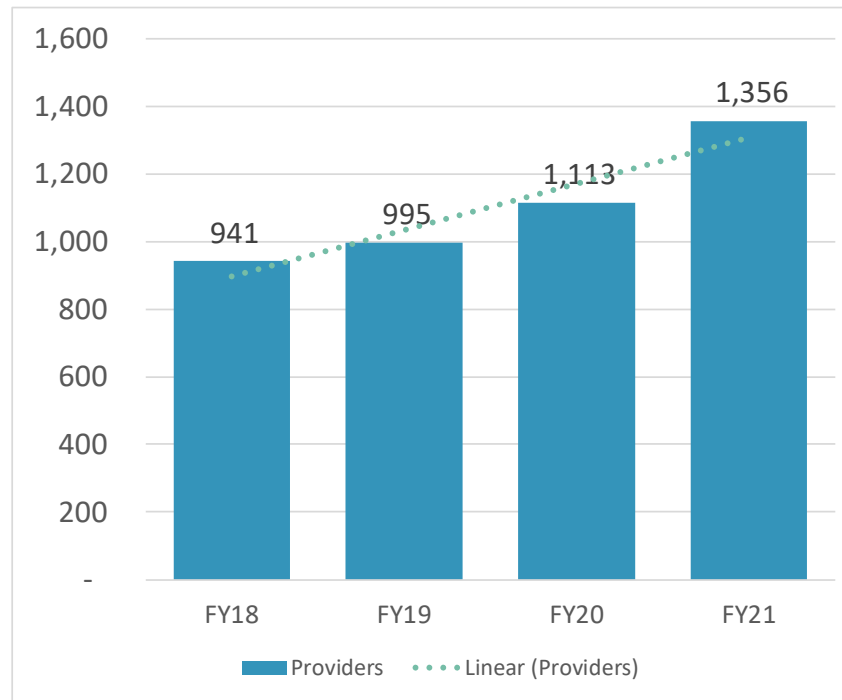
Kentucky
Hospital
Association



BAPTIST HEALTH®



Baptist Health has nearly 1,400 employed providers



Christopher Graff

System Vice President, Financial Operations



VP Financial Operations

Baptist Health System KY & IN
Apr 2019 - Present · 3 yrs
Louisville, Kentucky



AVP Finance

UofL Hospital
Jul 2017 - Apr 2019 · 1 yr 10 mos
Louisville, Kentucky Area



Director of Finance

University of Louisville Hospital
Oct 2013 - Jun 2017 · 3 yrs 9 mos
Louisville, Kentucky Area



Assistant Controller - Jewish Hospital, Frazier Rehab & Southern Indiana Rehab

KentuckyOne Health
Mar 2012 - Oct 2013 · 1 yr 8 mos



Manager

BKD, LLP
Jul 2004 - Mar 2012 · 7 yrs 9 mos



PARK DUVALLE

COMMUNITY HEALTH CENTER



Park DuValle Community Health Center
3015 Wilson Ave., Louisville, KY 40211



Taylorsville Community Health Center
501 Taylorsville Rd., Taylorsville, KY 40071



Russell Neighborhood Health Center
1425 West. Broadway, Louisville, KY 40203



Henry Co. Community Health Center
75 Park Road Wing 1, New Castle, KY 40050



Park DuValle at Newburg
2237 Hikes Lane, Louisville, KY 40218



PARK DUVALLE

COMMUNITY HEALTH CENTER

School-Based Health Centers

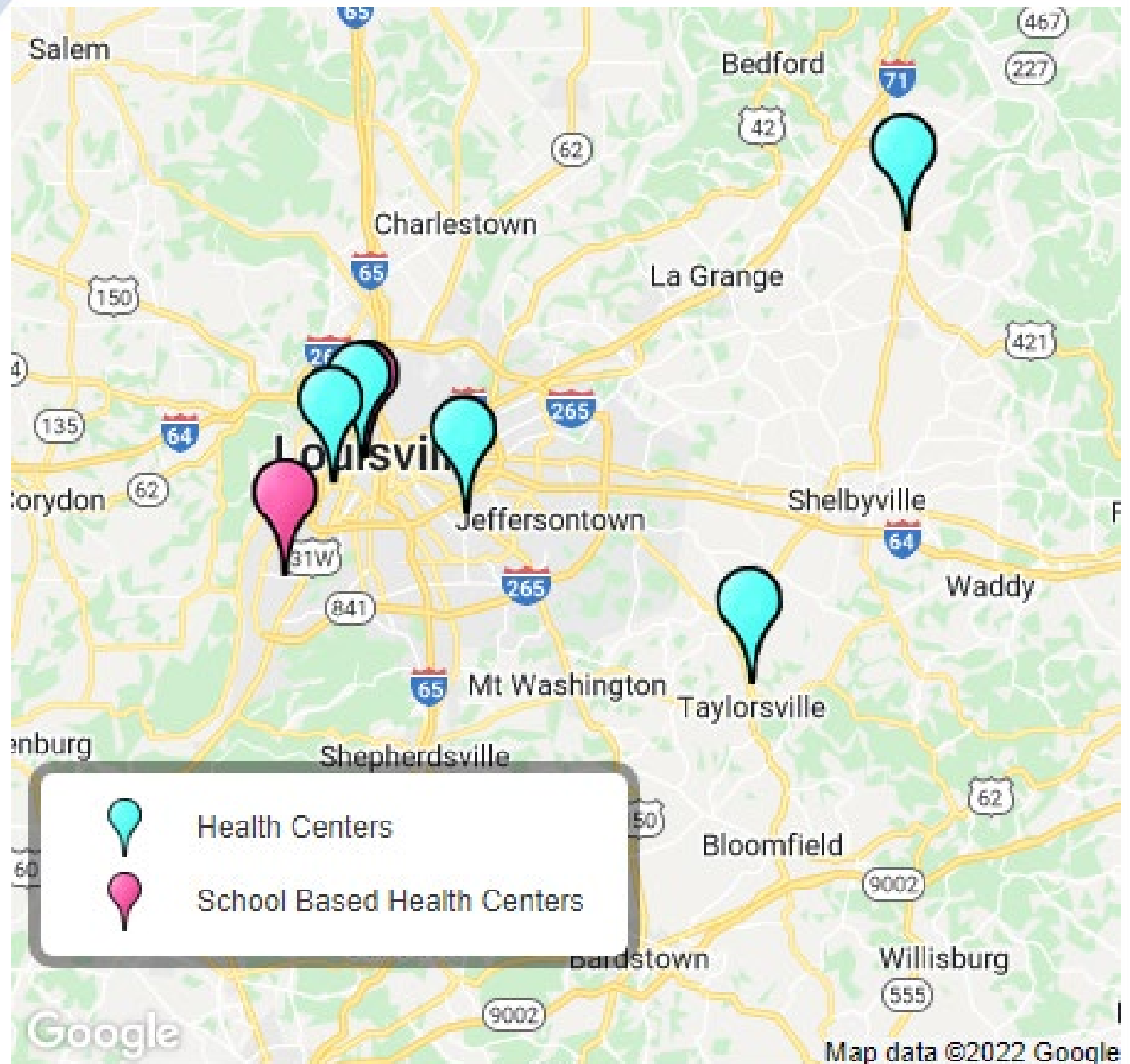


Park DuValle at Pleasure Ridge Park High School
5901 Greenwood Road, Louisville, KY 40258



Park DuValle at Central High School
1130 West Chestnut, Louisville, KY 40203

Health Center Locations





PARK DUVALLE

COMMUNITY HEALTH CENTER

New and Established User Count from 01/01/2021 to 01/31/2022

Locations	Current Month			YTD		
	New	Established	Total Current Month	New	Established	Total YTD
Central School Based	97	165	262	605	634	1239
Henry County	137	188	325	795	706	1501
Park Duvalle at Newburg	82	452	534	485	2242	2727
Park Duvalle Community Health Center	298	2006	2304	2663	10247	12910
PRP School Based	58	111	169	481	446	927
Russell Neighborhood Health Center	25	262	287	260	1215	1475
Taylorsville Community Health Center	27	250	277	397	1771	2168
Grand Total	724	3434	4158	5686	17261	22947

Board of Directors



Deborah Thomas
Chair



Kevin Bruce
Vice Chair



Andrew Holden
Finance Chair



Angela Wilson
Secretary



Desmond Robinson



Dwayne Compton



Darrell Shaw

Not Pictured:
Barbara Mitchell
Katie Calloway
Martin Tucker
Stacy Sowell

Dr. Swannie Jett, DrPH, MSc CEO



Park DuValle Community Health Center, CEO

• Sept. 2021 - Present



Brookline Health and Human Services, Health Commissioner

• May 2017 – Sept. 2021



Seminole County Health Department, CEO/Health Commissioner

• April 2013 – May 2017



Bullitt County Health Department, Executive Director

• May 2009 – March 2013



Louisville Metro Public Health and Wellness, Manager of Clinical Operations/Executive Director, Offices of Men's Health

• May 1998 – May 2009